(Rev. January 2020)

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Inspection

A F	or th	e 2019	calendar year, or tax year beginning $07/01$, 2019,	and ending			06	5/30 , 20	20	
			C Name of organization			Employer ider	ntifica	ation numb	er	
B c	heck if a	applicable:	UB FOUNDATION ACTIVITIES, INC.			16-1372	256	1		
	Addr	ess	Doing business as		1					
	chan	-	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	- 1	Telephone nur	nber			
	+	e change	BOX 900	rtoom, outo		(716) 64!		011		
	-	l return return/			(710) 04:	3 – 3	0011			
		inated	City or town, state or province, country, and ZIP or foreign postal code				_	0.77	200	<i>c c o</i>
	retur	n	BUFFALO, NY 14226-0900		_	Gross receipts				662.
	pend	cation ing	F Name and address of principal officer: EDWARD P. SCHNEIDER			I(a) Is this a grous subordinates?		rn for	Yes	X No
			BOX 900, BUFFALO, NY 14226-0900			l(b) Are all subordi			Yes	No
		cempt st	1 2 3 3 4 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	or 527	7	If "No," atta	ach a l	list. (see instru	uctions)	
J	Webs	ite: 🕨	WWW.UB-FOUNDATION.ORG			(c) Group exemp				
K	Form	of orgar	nization: X Corporation Trust Association Other	L Year of	formatio	n: 1990 M s	State	of legal don	nicile:	NY
Pa	art I		ımmary							
	1	Briefly	y describe the organization's mission or most significant activities: $_{ t THE}$ ${ t MI}$	ISSION OF	F UBF.	A IS TO	UND	ERTAKE	AND)
ė			FORM ACTIVITIES IN SUPPORT OF THE EDUCATIONAL							
au		UNI	VERSITY OF NEW YORK AT BUFFALO AND ITS VARIOUS	S AFFILIA	ATION	S.				
Governance	2	Check	this box if the organization discontinued its operations or dispose	ed of more tha	ın 25% o	of its net assets	S.			
်	3	Numb	per of voting members of the governing body (Part VI, line 1a)			1	3			9.
∞5	4		per of independent voting members of the governing body (Part VI, line 1b)				4			9.
ies	5		number of individuals employed in calendar year 2019 (Part V, line 2a)				5			32.
Activities &	6		number of volunteers (estimate if necessary)				6			9.
Act	_		unrelated business revenue from Part VIII, column (C), line 12				7a			0.
			nrelated business taxable income from Form 990-T, line 39			1	7b		9	235.
		ivet ui	interaced business taxable income norm of one 990-1, line 99			Prior Year	7.5	Curr	ent Ye	
	8	Contri	ibutions and grants (Part VIII line 1h)	ŀ		6,475,71	9			438.
Revenue	9		ibutions and grants (Part VIII, line 1h)			5,797,23				178.
Ş.	10		am service revenue (Part VIII, line 2g)			-229,54				951.
æ			tment income (Part VIII, column (A), lines 3, 4, and 7d)			43,98	_			849.
	11		revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		1.0	2,087,39				514.
	12		revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)			8,962,48				512.
	13		s and similar amounts paid (Part IX, column (A), lines 1-3)				0.		750,	0.
	14		its paid to or for members (Part IX, column (A), line 4)			2,843,79		3	21.8	385.
Expenses	15		es, other compensation, employee benefits (Part IX, column (A), lines 5–10).				0.	J ,	210,	0.
Je n	Ioa		ssional fundraising fees (Part IX, column (A), line 11e) 8,096,607				٠.			
Ξ	_ D				7	3,853,45	2	6.0	117	867.
	17		expenses (Part IX, column (A), lines 11a-11d, 11f-24e)			5,659,72				764.
	18		expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)			6,427,66				
_ s	19	Rever	nue less expenses. Subtract line 18 from line 12				_			750.
Net Assets or Fund Balances						ng of Current Y			of Year	
sse	20		assets (Part X, line 16)			6,322,35	_	155,		
ng ¥	21		liabilities (Part X, line 26)			3,353,64				700.
			ssets or fund balances. Subtract line 21 from line 20.	<u> </u>	12	2,968,71	8.	125,	433,	468.
	rt II		gnature Block							
Und	der pe e. corre	nalties o ect. and	of perjury, I declare that I have examined this return, including accompanying schedu complete. Declaration of preparer (other than officer) is based on all information of which	ıles and statem ch preparer has	nents, and s anv kno	d to the best of wledge.	my k	knowledge	and be	lief, it is
						Ĭ				
Sig	n	-	Signature of officer			Date				
He					amo p	Date				
		_		IVE DIRE	CTOR					
			Type or print name and title	Det-			1 -	OTINI		
Paic	i		Type preparer's name Preparer's signature	Date	10000	Check	"	PTIN	2000	-
	parer	STE	PHANIE LONCZAK Stephanie Longali	05/03		self-employe		P0188		
	Only		s name ►KPMG LLP		F	Firm's EIN ▶1				
		Firm's	saddress ▶515 BROADWAY, 4TH FLOOR ALBANY, NY 1220					427-46		
_			iscuss this return with the preparer shown above? (see instructions)							No
For	Pape	rwork	Reduction Act Notice, see the separate instructions.					Form	990	(2019)

Form 8868

(Rev. January 2020)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

► File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-pon-profits

	f this form, visit www.irs.gov/e-file-providers/e-file-			or more der	alls on the electronic		
Auton	natic 6-Month Extension of Time. Only subr	nit origina	(no copies needed).				
Ali corp	oorations required to file an income tax return othe se Form 7004 to request an extension of time to fil	er than Forr le income t	n 990-T (including 1120-C filers), p ax returns.	artnerships	, REMICs, and trusts		
Type o				lentification i	number (TIN)		
File by th due date	y the late for Box 900						
filing your return. Se instructio	See City, fown or post office, state, and ZIP code. For a foreign address, see instructions.						
Enter th	ne Return Code for the return that this application	is for (file a	separate application for each retui	n)	0 1		
Applic Is For		Return Code	Application Is For		Return Code		
Form 9	990 or Form 990-EZ	01	Form 990-T (corporation)		07		
Form 9	990-BL	02	Form 1041-A		08		
Form 4	4720 (individual)	03	Form 4720 (other than individual)	09			
	990-PF	04	Form 5227	10			
	990-T (sec. 401(a) or 408(a) trust)	05	Form 6069		11		
Form 9	990-T (trust other than above)	06	Form 8870		12		
If theIf thisfor the	organization does not have an office or place of but is for a Group Return, enter the organization's four whole group, check this box	usiness in t ir digit Groi it is for part	p Exemption Number (GEN)	1923 (30)	. If this is		
2	I request an automatic 6-month extension of time the organization named above. The extension is fo	or the organ	ization's return for: 19 , and ending Jun	e 30			
	If this application is for Forms 990-BL, 990-PF, 9 any nonrefundable credits. See instructions.	990-T, 472	0, or 6069, enter the tentative tax,	less 3a	•		
b	If this application is for Forms 990-PF, 990-T, 4 estimated tax payments made. Include any prior y						
С	Balance due. Subtract line 3b from line 3a. Inclusing EFTPS (Electronic Federal Tax Payment Sys	lude your i	payment with this form, if required				
Caution instruction	: If you are going to make an electronic funds withdrawaons.	direct deb	t) with this Form.8868, see Form 8453-	EO and Forn	n 8879-EO for payment		

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P	Statement of Program Service Accomplishments	
<u> </u>	Check if Schedule O contains a response or note to any line in this Part III Briefly describe the organization's mission:	
•	THE MISSION OF THE ORGANIZATION IS TO UNDERTAKE AND PERFORM	
	ACTIVITIES IN SUPPORT OF THE EDUCATIONAL PURPOSES OF THE STATE	
	UNIVERSITY OF NEW YORK AT BUFFALO AND ITS VARIOUS DEPARTMENTS,	
	DIVISIONS OR OTHER ENTITIES.	
2	Did the organization undertake any significant program services during the year which were not listed on the	
		No
	If "Yes," describe these new services on Schedule O.	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program	_
		No
	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of its three largest program services, as measure	
	expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to othe total expenses, and revenue, if any, for each program service reported.	ners
	the total expenses, and revenue, if any, for each program service reported.	
_	(Codes) (Foresee C) is also disconnected of C	
4a	a (Code:) (Expenses \$65,620,046. including grants of \$22,796,512) (Revenue \$18,064,630) THE ORGANIZATION ADMINISTERS NUMEROUS PROGRAMS IN SUPPORT OF THE	
	UNIVERSITY AT BUFFALO, STATE UNIVERSITY OF NEW YORK TO SUPPORT ITS	
	EDUCATIONAL MISSION. THESE PROGRAMS INCLUDE CONTINUING EDUCATION,	
	CENTER FOR THE ARTS, AND STUDENT ORIENTATION.	
	EMILK TOK THE THEO, THE STOPHIT OKTEMITION.	
4b	o (Code:) (Expenses \$7,081,012. including grants of \$) (Revenue \$8,429,172.)	
	THE FACULTY PRACTICE PLAN INCLUDES MORE THAN 450 PHYSICIANS WHO	
	ARE ALSO PROFESSORS AT THE STATE UNIVERSITY OF NEW YORK AT BUFFALO	
	SCHOOL OF MEDICINE AND BIOMEDICAL SCIENCES. AS PROFESSORS THEY	
	CONDUCT HANDS-ON RESEARCH AND TEACH CLASSES AT THE SCHOOL OF	
	MEDICINE AND PLAY A SIGNIFICANT ROLE IN ACCOMPLISHING THE	
	UNIVERSITY'S EDUCATIONAL PURPOSE. THE ORGANIZATION FURTHERS ITS	
	EXEMPT PURPOSE BY PROVIDING ADMINISTRATIVE SUPPORT TO THIS ACTIVITY.	
	ACTIVITI.	
40	(Code:) (Expenses \$ 9,101,383. including grants of \$) (Revenue \$ 12,917,376.)	
	UNIFORM DATA SYSTEM FOR MEDICAL REHABILITATION OFFERS ITS	
	SUBSCRIBERS A WIDE RANGE OF SERVICES AND TOOLS THAT ENABLE THEM TO	
	DOCUMENT THE SEVERITY OF PATIENT DISABILITY AND THE RESULTS OF	
	MEDICAL REHABILITATION IN A UNIFORM WAY. ESTABLISHING A COMMON	
	LANGUAGE PROMOTES COMMUNICATION ABOUT DISABILITY ACROSS	
	DISCIPLINES AND PROVIDES A BASIS FOR COMPARISON OF REHABILITATION	
	OUTCOMES. THE PROGRAM SUPPORTS BOTH IMPORTANT EDUCATION AND	
	RESEARCH AND CONTRIBUTES SIGNIFICANTLY TO THE EXEMPT PURPOSES OF	
	BOTH THE ORGANIZATION AND THE STATE UNIVERSITY OF NEW YORK AT	
	BUFFALO.	
_		
4d	Other program services (Describe on Schedule O.)	
_	(Expenses \$ including grants of \$) (Revenue \$)	
4e	• Total program service expenses ▶ 81,802,441.	

Form 990 (2019)

Part IV Checklist of Required Schedules Page 3

1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"		Yes	No
	complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
	candidates for public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)	١.		X
5	election in effect during the tax year? <i>If</i> "Yes," <i>complete Schedule C, Part II</i>	4		Λ
•	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
•	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I.	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
3	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			
	complete Schedule D, Part III	8	X	
	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a			
	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or			
	debt negotiation services? If "Yes," complete Schedule D, Part IV	9	X	
	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		X
	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
_	VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"	110	Х	
h	complete Schedule D, Part VI	11a	21	
IJ	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more			
Ī	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets			
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Х	
Э	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
а	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII.	12a		X
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If			
	"Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	37
	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
a	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
;	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or	140		
	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other			
	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
•	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on			
	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		X
3	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		Х
)	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			
	If "Yes," complete Schedule G, Part III	19	Х	
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
b	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
		l .	7.7	
1 1	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	990	

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	Checklist of Required Schedules (continued)		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Х	<u> </u>
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated		v	
24-	employees? If "Yes," complete Schedule J	23	X	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25a	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25 a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			١
	If "Yes," complete Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II.</i>	26		Х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key	20		
_,	employee, creator or founder, substantial contributor or employee thereof, a grant selection committee			
	member, or to a 35% controlled entity (including an employee thereof) or family member of any of these			
	persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		Х
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		Х
С	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If			37
20	"Yes," complete Schedule L, Part IV	28c		X
29 30	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified	29		
30	conservation contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If</i> "Yes,"	<u> </u>		
-	complete Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I.	33	X	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,			
	or IV, and Part V, line 1	34	X	
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a			
20	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	36		
<i>31</i>	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and	ļ		
	19? Note: All Form 990 filers are required to complete Schedule O.	38	Х	
	V Statements Regarding Other IRS Filings and Tax Compliance			
Part				
Part	Check if Schedule O contains a response or note to any line in this Part V			
Part			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 845			No
1a b	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	-		No
1a b	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable		Yes	No
1a b	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1c		No

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Par	t V Statements Regarding Other IRS Filings and Tax Compliance (continued)			
			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 32			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Х	
	If "Yes," has it filed a Form 990-T for this year? <i>If "No" to line 3b, provide an explanation on Schedule O</i>	3b	Х	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over,			
- -a	a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		Х
h	If "Yes," enter the name of the foreign country \blacktriangleright			
D	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5 a		5a		Х
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
va		6a		Х
L	organization solicit any contributions that were not tax deductible as charitable contributions?	- Ou		
D	If "Yes," did the organization include with every solicitation an express statement that such contributions or	6b		
7	gifts were not tax deductible?	UD		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods	7a		Х
L	and services provided to the payor?	7b		
		7.5		
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	7c		Х
	required to file Form 8282?	70		
		7e		Х
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7f		X
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7g		
_	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?.	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
0	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х
	If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation on Schedule O</i> · · · · ·	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
-	excess parachute payment(s) during the year?	15		Х
	If "Yes," see instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		Х
	If "Yes," complete Form 4720, Schedule O.			

Form 990 (2019) UB FOUNDATION ACTIVITIES, INC. Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" Part VI response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI

Sect	ion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year <u>1a</u> 9			
	If there are material differences in voting rights among members of the governing body, or			
	if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
	any other officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct			
	supervision of officers, directors, trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint	_		37
	one or more members of the governing body?	7a		X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,			Х
	stockholders, or persons other than the governing body?	7b		Λ
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following:	0-	Χ	
a	The governing body?	8a 8b	X	
b	Each committee with authority to act on behalf of the governing body?	OD.		
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		Х
Socti	ion B. Policies (This Section B requests information about policies not required by the Internal Revenue	_	.)	
JCCL	on b. I dicies (This occurr b requests information about policies not required by the internal Nevertae	Couc	·/ Yes	No
40-	Did the consciention have level about on homeless on attitions?	10a		X
	Did the organization have local chapters, branches, or affiliates?	100		
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,	10b		
11.	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
	Did the organization have a written conflict of interest policy? <i>If "No," go to line 13 </i>	12a	Х	
b				
~	rise to conflicts?	12b	X	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"			
·	describe in Schedule O how this was done	12c	X	
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Х	
b	Other officers or key employees of the organization	15b	X	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement			
	with a taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b		<u> </u>
sect	ion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶ NY ,			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-7	(Sec	tion 5	01(c)
	(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. V Own website V Upon request Other (evelsin on Schodule O)			
	X Own website Another's website X Upon request Other (explain on Schedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of	f inter	est p	olicy,
	and financial statements available to the public during the tax year.			
20	State the name address, and telephone number of the person who possesses the organization's books and record	c 🕨		

State the harme, address, and telephone number of the person who possesses the organized by P. Schneider Box 900 Buffalo, NY 14226 716-645-3011

Form **990** (2019)

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, **Independent Contractors**

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

X Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

		(C)								
(A)	(B)	(do l	Position (do not check me					(D)	(E)	(F)
Name and title	Average hours	,				is both		Reportable compensation	Reportable compensation	Estimated amount of other
	per week	office	officer and a director/trustee)					from the	from related	compensation
	(list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	from the organization and related organizations
(1) EDWARD P SCHNEIDER	20.00									
EXECUTIVE DIRECTOR	36.00			Х				246,535.	0.	51,065
(2)RICHARD J KUSTICH	30.00									
SENIOR DIRECTOR OF OPERATIONS	15.00					X		142,138.	0.	38,544
(3) ELAINE C SCHAFFER	30.00									
SR DIR OF FINANCIAL SERVICES	15.00					X		141,467.	0.	38,544
(4) GREGORY BAUER	1.00									
DIRECTOR	2.00	Х						0.	0.	0
(5) DIANNE BENNETT	1.00									
DIRECTOR	1.00	Х						0.	0.	0
(6) ROBERT DENNING	1.00									
DIRECTOR	2.00	Х		Х				0.	0.	0
(7)ROSS KENZIE	1.00									
DIRECTOR	2.00	Х						0.	0.	0
(8) ANTHONY MARTINO	1.00									
DIRECTOR	2.00	Х						0.	0.	0
(9) STEVEN SHEPSMAN	1.00									
DIRECTOR	6.00	Х						0.	0.	0
(10) EILEEN SILVERS	1.00									
CHAIR	2.00	Х		Х				0.	0.	0
(11)DAVID PFALZGRAF JR	1.00									
DIRECTOR	2.00	Х						0.	0.	0
(12) NAGENDRA RAINA	1.00									
DIRECTOR	2.00	Х						0.	0.	0
(13)										
(14)										

Form **990** (2019)

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_	1 990 (2019)	. 17									Page 8
Pa	rt VII Section A. Officers, Directors, Tru		y Em	ipic			· ·				
	(A)	(B)							(E)	(F)	
	Name and title	Average hours per	(do r	not cl		ition	than o	ne.	Reportable	Reportable	Estimated amount of
		week (list any					is both		compensation from	compensation from related	other
		hours for					or/trust		the	organizations	compensation
		related organizations	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization	(W-2/1099-MISC)	from the organization
		below dotted	ridua	tutio	ĕ	emp	est i	her	(W-2/1099-MISC)		and related
		line)	or tr	nal		loye	com				organizations
			ıste	trus		ď	pen				
				tee			sate				
							۵				
		-									
		 									
											
											
		t									
		t									
		t									
		T									
		T									
		T									
1b	Sub-total								530,140.	0.	128,153.
	Total from continuation sheets to Part VII, S							>	0.	0.	0.
d	Total (add lines 1b and 1c)							\blacktriangleright	530,140.	0.	128,153.
2	Total number of individuals (including but not	limited to t	hose	liste	d al	bove	e) who	re	ceived more than	\$100,000 of	
	reportable compensation from the organization	n ▶	3	3							
											Yes No
3	Did the organization list any former office	er, directo	r, or	tru	ıste	e, I	key e	mp	loyee, or highes	compensated	
	employee on line 1a? If "Yes," complete Sched	ule J for su	ch ind	livid	ual						3 X
4	For any individual listed on line 1a, is the	sum of rer	ortab	ole d	com	pen	satior	n ar	nd other compens	sation from the	
	organization and related organizations gro										
	individual										4 X
5	Did any person listed on line 1a receive or										
	for services rendered to the organization? If "Yo										5 X
Se	ction B. Independent Contractors										
1	Complete this table for your five highest com										
	compensation from the organization. Report of	ompensati	on for	the	ca	lenc	ar ye	ar e	ending with or with	nin the organization	n's tax
	year.										

(A) Name and business address	(B) Description of services	(C) Compensation
ATTACHMENT 1		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization

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Part VIII Statement of Revenue

		Check if Schedule O contains a respon	se or note to an	v line in this Part V	/III		
		Chicaria de Comunio di Coppo		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
S S	1a	Federated campaigns 1a					000110110112011
Contributions, Gifts, Grants and Other Similar Amounts	b	Membership dues 1b					
عَ ق	C	Fundraising events 1c					
fts	d	Related organizations	55,852,510.				
ອ,້≘	e	Government grants (contributions) 1e					
Sin	f	All other contributions, gifts, grants,					
e Ei		and similar amounts not included above . 1f	849,928.				
들	g	Noncash contributions included in					
d of		lines 1a-1f 1g	\$				
<i>™</i>	h	Total. Add lines 1a-1f		56,702,438.			
			Business Code				
<u>8</u>	2a	OTHER EDUCATIONAL SERVICE	611710	6,235,699.	6,235,699.		
e.	b	FACULTY PRACTICE	621110	8,429,172.	8,429,172.		
n S ent	С	UNIFORM DATA SYSTEMS	519100	9,970,376.	9,970,376.		
Program Service Revenue	d	CONTINUING EDUCATION	611710	2,923,246.	2,923,246.		
o F	е	DENTAL STUDENT TRAINING	611710	4,496,112.	4,496,112.		
₫	f	All other program service revenue		7,356,573.	7,356,573.		
	g	Total. Add lines 2a-2f	<u></u> ▶	39,411,178.			
	3	Investment income (including dividends,	interest, and				
		other similar amounts)	▶	1,348.			1,348.
	4	Income from investment of tax-exempt bond	•	0.			
	5	Royalties		1,000,000.			1,000,000.
		(i) Real	(ii) Personal				
	6a	Gross rents 6a					
	b	Less: rental expenses 6b					
	C	Rental income or (loss) 6c					
	d 	Net rental income or (loss)	(ii) Othor	0.			
	7a	0.000 aoan	(ii) Other				
		sales of assets					
4		other than inventory 7a					
evenue	b	Less: cost or other basis	229,299.				
š		and sales expenses 7b Gain or (loss) 7c	-229,299.				
α	c d	Net gain or (loss)		-229,299.			-229,299.
Other		• • •		·			·
ŏ	8a	Gross income from fundraising events (not including \$					
		of contributions reported on line					
		1c). See Part IV, line 18	0.				
	b	Less: direct expenses 8b	0.				
	C	Net income or (loss) from fundraising events		0.			
	9a	Gross income from gaming					
		activities. See Part IV, line 19 9a	85,698.				
	b	Less: direct expenses 9b	43,849.				
	С	Net income or (loss) from gaming activities.	<u> ▶</u>	41,849.			41,849.
	10a	Gross sales of inventory, less					
		returns and allowances10a	0.				
	b	Less: cost of goods sold 10b	0.				
	С	Net income or (loss) from sales of inventory.	▶	0.			
ns			Business Code				
Miscellaneous Revenue	11a						
Ilar	b						
Rev Rev	С						
Ξ	d	All other revenue					
		Total. Add lines 11a-11d		0.			
10.4	12	Total revenue. See instructions	▶	96,927,514.	39,411,178.		813,898.

UB FOUNDATION ACTIVITIES, INC.

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

000	Check if Schedule O contains a response or note to any line in this Part IX										
	not include amounts reported on lines 6b, 7b, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	(C) Management and general expenses	(D) Fundraising expenses						
1	Grants and other assistance to domestic organizations	0 540 403	0 540 403								
	and domestic governments. See Part IV, line 21	2,549,483.	2,549,483.								
2	Grants and other assistance to domestic individuals. See Part IV, line 22	20,247,029.	20,247,029.								
3	Grants and other assistance to foreign										
	organizations, foreign governments, and foreign										
	individuals. See Part IV, lines 15 and 16	0.									
4	Benefits paid to or for members	0.									
5	Compensation of current officers, directors, trustees, and key employees	300,990.		300,990.							
6	Compensation not included above to disqualified										
·	persons (as defined under section 4958(f)(1)) and										
	persons described in section 4958(c)(3)(B)	0.									
7	Other salaries and wages	2,014,739.		2,014,739.							
	Pension plan accruals and contributions (include										
·	section 401(k) and 403(b) employer contributions)	154,039.		154,039.							
9	Other employee benefits	599,247.		599,247.							
10	Payroll taxes	149,370.		149,370.							
	Fees for services (nonemployees):										
	Management	58,492.	58,492.								
	Legal	438,529.	204,802.	232,706.	1,021.						
	Accounting	312,085.	312,085.								
	Lobbying	0.									
	Professional fundraising services. See Part IV, line 17	0.									
1	Investment management fees	67,568.	67,002.		566.						
g	Other. (If line 11g amount exceeds 10% of line 25, column										
	(A) amount, list line 11g expenses on Schedule O.) ATCH 2	9,542,321.	8,236,958.	422,845.	882,518.						
12	Advertising and promotion	163,199.	159,834.		3,365.						
13	Office expenses	1,956,429.	1,829,153.	46,289.	80,987.						
14	Information technology	3,568,765.	2,930,229.	175,147.	463,389.						
15	Royalties	0.									
16	Occupancy	2,311,210.	2,198,011.	112,368.	831.						
17	Travel	3,640,064.	3,390,869.	541.	248,654.						
18	Payments of travel or entertainment expenses										
	for any federal, state, or local public officials	0.									
19	Conferences, conventions, and meetings	3,332,823.	2,900,798.	20,670.	411,355.						
20	Interest	36,966.	36,966.								
21	Payments to affiliates	0.		107 100							
22	Depreciation, depletion, and amortization	187,192.	42 210	187,192.							
23	Insurance	73,265.	-43,318.	116,583.							
24	Other expenses. Itemize expenses not covered										
	above (List miscellaneous expenses on line 24e. If										
	line 24e amount exceeds 10% of line 25, column										
	(A) amount, list line 24e expenses on Schedule O.)	25 222 000	19,431,179.		5,901,701.						
_	NON-EMPLOYEE REG SALARY/FRIN	25,332,880.	7,008,896.		5,901,701.						
~	UDS REG SALARY/FRINGE IFR REIMBURSE SALARY/FRINGE	7,008,896. 6,219,715.	6,219,715.								
•	MATERIALS AND SUPPLIES	2,683,150.	2,581,082.	18,246.	83,822.						
•		1,514,318.	1,483,176.	12,744.	18,398.						
	All other expenses Add lines 1 through 34s	94,462,764.	81,802,441.	4,563,716.	8,096,607.						
	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here.	31,102,701.	01,002,111.	1,303,710.	0,000,007.						
	fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)	0.									
_	15.15.17.11g 551 55 2 (A55 550-120)	0.			Form 990 (2010)						

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Part X Balance Sheet

	art A	Check if Schedule O contains a response or note to any line in this Pa	art X		
			(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	0.	1	4,084,718.
	2	Savings and temporary cash investments	0.	2	0.
	3	Pledges and grants receivable, net	0.	3	0.
	4	Accounts receivable, net	2,558,464.	4	2,568,587.
	5	Loans and other receivables from any current or former officer, director,			
		trustee, key employee, creator or founder, substantial contributor, or 35%			
		controlled entity or family member of any of these persons	0.	5	0.
	6	Loans and other receivables from other disqualified persons (as defined			
		under section 4958(f)(1)), and persons described in section 4958(c)(3)(B).	0.	6	0.
Ŋ	7	Notes and loans receivable, net	0.	7	0.
Assets	8	Inventories for sale or use	0.	8	0.
As	9	Prepaid expenses and deferred charges	0.	9	0.
	_	Land, buildings, and equipment: cost or other			
	104	basis. Complete Part VI of Schedule D 10a 2,440,240.			
	b	0 110 121	509,300.	10c	322,109.
	11	Investments - publicly traded securities	0.	11	0.
	12	Investments - other securities. See Part IV, line 11	0.	12	0.
	13	Investments - program-related. See Part IV, line 11.	0.	13	0.
	14	Intangible assets	0.	14	0.
	15		153,254,594.	15	148,076,754.
	16	Other assets. See Part IV, line 11	156,322,358.	16	155,052,168.
_	17	Total assets. Add lines 1 through 15 (must equal line 33)	18,854,194.	17	16,521,917.
		Accounts payable and accrued expenses	0.	18	0.
	18	Grants payable	0.	19	0.
	19	Deferred revenue.	0.	20	0.
	20 21	Tax-exempt bond liabilities	497,308.	21	681,614.
	22	_ · · · · · · · · · · · · · · · · · · ·	477,300.	21	001,011.
Liabilities	22	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
ij			0.	22	0.
L:	23	controlled entity or family member of any of these persons	0.	23	0.
	23 24	Secured mortgages and notes payable to unrelated third parties	9,608,047.	24	7,719,954.
	24 25	Unsecured notes and loans payable to unrelated third parties Other liabilities (including federal income tax, payables to related third	7,000,017.	24	7,710,001.
	25	parties, and other liabilities not included on lines 17-24). Complete Part X			
		of Schedule D	4,394,091.	25	4,695,215.
	26	Total liabilities. Add lines 17 through 25	33,353,640.	26	29,618,700.
	20		3373337010.	20	23701077001
ces		Organizations that follow FASB ASC 958, check here ► X and complete lines 27, 28, 32, and 33.			
<u>a</u>	27	Net assets without donor restrictions	122,968,718.	27	125,433,468.
Bal	28	Net assets with donor restrictions.	0.	28	0.
pg		Organizations that do not follow FASB ASC 958, check here ▶	<u> </u>	20	<u> </u>
Net Assets or Fund Balances		and complete lines 29 through 33.			
ō	29	Capital stock or trust principal, or current funds		29	
ets	30	Paid-in or capital surplus, or land, building, or equipment fund.		30	
SS	31	Retained earnings, endowment, accumulated income, or other funds		31	
ř.	32	Total net assets or fund balances	122,968,718.	32	125,433,468.
Š	33	Total liabilities and net assets/fund balances	156,322,358.	33	155,052,168.
_	JJ	Total habilities and het assets/fully balances, , , , , , , , , , , , , , , , , , ,	150,522,550.	JJ	Form 990 (2019)

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	70 (2013)				ıα	gc • =
Part	XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					
1	Total revenue (must equal Part VIII, column (A), line 12)	1		96,9		
2	Total expenses (must equal Part IX, column (A), line 25)	2		94,4		
3	Revenue less expenses. Subtract line 2 from line 1	3			64,7	
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	1	22,9	68,7	18.
5	Net unrealized gains (losses) on investments	5				0.
6	Donated services and use of facilities	6				0.
7	Investment expenses	7				0.
8	Prior period adjustments	8				0.
9	Other changes in net assets or fund balances (explain on Schedule O)	9				0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line					
	32, column (B))	10	1	25,4	33,4	68.
Part	·					
	Check if Schedule O contains a response or note to any line in this Part XII		<u></u>			
					Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," e	xplain	. in			
	Schedule O.					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?.			2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were cor	npiled	or			
	reviewed on a separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audit	ted o	n a			
	separate basis, consolidated basis, or both:					
	Separate basis X Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for over	ersigh	t of			
	the audit, review, or compilation of its financial statements and selection of an independent accounta	int?		2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, e	xplain	on			
	Schedule O.					
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set fo	rth in	the			
	Single Audit Act and OMB Circular A-133?			3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not und					
	required audit or audits, explain why on Schedule O and describe any steps taken to undergo such a	udits .		3b		

Form **990** (2019)

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

UB FOUNDATION ACTIVITIES, INC.

Employer identification number 16-1372561

Pa	rt I	Reason for Public Cha	rity Status (All o	organizations must o	omplet	e this pa	art.) See instructions	
The	org	anization is not a private fou	ndation because it	is: (For lines 1 through	gh 12, ch	eck only	one box.)	
1		A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).						
2		A school described in secti	pol described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).)					
3		A hospital or a cooperative	hospital service o	rganization described	in sectio	n 170(b)	(1)(A)(iii).	
4		A medical research organiz	zation operated in	conjunction with a hos	spital de	scribed ir	n section 170(b)(1)(A)	(iii). Enter the
		hospital's name, city, and st	tate:					
5		An organization operated	for the benefit of	a college or universit	y owne	d or ope	rated by a governme	ental unit described in
		section 170(b)(1)(A)(iv). (C	Complete Part II.)					
6		A federal, state, or local go	vernment or gove	rnmental unit describe	d in sect	ion 170(b)(1)(A)(v).	
7	X	An organization that norma	ally receives a sub	ostantial part of its su	pport fr	om a go	vernmental unit or fro	om the general public
		described in section 170(b)	(1)(A)(vi). (Compl	ete Part II.)				
8		A community trust describe	ed in section 170(b	o)(1)(A)(vi). (Complete	Part II.)			
9		An agricultural research org	ganization describe	ed in section 170(b)(1)(A)(ix)	operated	I in conjunction with a	land-grant college
		or university or a non-land-	grant college of ag	griculture (see instruct	ions). E	nter the i	name, city, and state o	f the college or
		university:						
10		An organization that norma receipts from activities rela support from gross investm acquired by the organizatio	ted to its exempt f nent income and u	unctions - subject to on the control of the control	certain e able inco	xception me (les	s, and (2) no more tha s section 511 tax) from	n 331/3% of its
11		An organization organized	and operated excl	usively to test for publi	c safety.	See sec	tion 509(a)(4).	
12		An organization organized	and operated exclu	usively for the benefit	of, to pe	erform th	e functions of, or to o	carry out the purposes
		of one or more publicly su	pported organizati	ons described in sect	ion 509	(a)(1) or	section 509(a)(2). S	ee section 509(a)(3).
	_	_Check the box in lines 12a t	hrough 12d that d	escribes the type of s	upporting	g organiz	zation and complete lir	nes 12e, 12f, and 12g.
а		Type I. A supporting orga	anization operated	, supervised, or contr	olled by	its supp	orted organization(s),	typically by giving
		the supported organization	on(s) the power to	regularly appoint or e	lect a m	ajority of	the directors or truste	es of the
	_	supporting organization. `	You must complet	e Part IV, Sections A	and B.			
b		Type II. A supporting org	•					
		control or management of	of the supporting o	rganization vested in	the sam	e persor	ns that control or man	age the supported
		organization(s). You must	complete Part IV	, Sections A and C.				
С		☐ Type III functionally integrated integrated in the property in the pro						lly integrated with,
		$_{_}$ its supported organization		-				
d					-			= ::
		that is not functionally into	•	•	-		•	d an attentiveness
		requirement (see instruct	•	-				
е		Check this box if the orga						I, Type III
	_	functionally integrated, or	* *			•		
t		iter the number of supported ovide the following information						
<u> 9</u>					God Land		(1) Amount of monotoni	(vi) Amount of
	(1) 1	lame of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10		organization ur governing	(v) Amount of monetary support (see	(vi) Amount of other support (see
				above (see instructions))		ment?	instructions)	instructions)
					Yes	No		
(A)								
(D)								
(B)								
(C)								
(D)								
(E)								
Tot	al							

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2019

Page 2 Schedule A (Form 990 or 990-EZ) 2019

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	54,050,149.	47,515,802.	50,859,097.	66,475,719.	56,702,438.	275,603,205.
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0.
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0.
4	Total. Add lines 1 through 3	54,050,149.	47,515,802.	50,859,097.	66,475,719.	56,702,438.	275,603,205.
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f).						0.
6	Public support. Subtract line 5 from line 4						275,603,205.
	tion B. Total Support	() 0045	(1) 0040	() 0047	(1) 0040	() 0040	
	ndar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017 50,859,097.	(d) 2018	(e) 2019	(f) Total
7 8	Amounts from line 4. Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	54,050,149. 27,992.	47,515,802. 771.	50,859,097.	66,475,719. 462.	56,702,438. 1,001,348.	275,603,205. 1,031,074.
9	Net income from unrelated business activities, whether or not the business is regularly carried on						0.
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						0.
11	Total support. Add lines 7 through 10						276,634,279.
12	Gross receipts from related activities, etc. (s	ee instructions) .				12	190,476,939.
13	First five years. If the Form 990 is for organization, check this box and stop here.						
Sec	tion C. Computation of Public Supp					1	
14	Public support percentage for 2019 (lin		-		Г	14	99.63%
15	Public support percentage from 2018 \$					15	99.99 %
16a	331/3% support test - 2019. If the org						
	box and stop here. The organization qu			_			,
	331/3% support test - 2018. If the org this box and stop here. The organization	n qualifies as a	publicly support	ted organizatior	ı		▶ □
	7a 10%-facts-and-circumstances test - 2019. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization						
	15 is 10% or more, and if the organization in Part VI how the organization supported organization	nization meets on meets the "i	the "facts-and facts-and-circum	-circumstances" stances" test	test, check th The organizatio	nis box and st on n qualifies as a	publicly
18	Private foundation. If the organization instructions						

Schedule A (Form 990 or 990-EZ) 2019 Page 3

Support Schedule for Organizations Described in Section 509(a)(2) Part III

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

	tion A. Public Support		1				
Caler	ndar year (or fiscal year beginning in) 🕨	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513 .						
4	Tax revenues levied for the						
	organization's benefit and either paid to						
_	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
_	organization without charge		-				
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3						
h	received from disqualified persons		+				
D	received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year		+				
	Add lines 7a and 7b.						
8	Public support. (Subtract line 7c from						
Sac	tion B. Total Support						
	ndar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
9	Amounts from line 6	(-)	(1, 2010	(0, 2011	(,	(-,	(-)
	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar						
	sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether						
	or not the business is regularly carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
42	(Explain in Part VI.)		+				
13	Total support. (Add lines 9, 10c, 11,						
1.4	and 12.)	or the organiza	tion's first soci	and third fourth	or fifth toy	par as a costica	501(a)(2)
14	organization, check this box and stop here .	•	·		•		` ` ` `
Sac	tion C. Computation of Public Supp						
15	Public support percentage for 2019 (line 8,		•	ımn (f))		15	%
16	Public support percentage from 2018 Schee					16	
	tion D. Computation of Investment					10	
3 6 0 17	Investment income percentage for 2019 (lin			13 column (f))		17	%
17	Investment income percentage from 2018 S						%
	331/3% support tests - 2019. If the org					•	
ıøa		-					
b	17 is not more than 331/3%, check this 331/3% support tests - 2018. If the organized than 331/3% support tests - 2018.	anization did no	t check a box on	line 14 or line	19a, and line 16	is more than 33	1/3 %, and
	line 18 is not more than 331/3%, check		•	•			
20	Private foundation. If the organization d	iu not check a	a bux un line 1	4, 19a, or 19b,	CHECK THIS DOX	. and see instruc	ctions 🕨 📗

Schedule A (Form 990 or 990-EZ) 2019 Page 4

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in **Part VI.**
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7' If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in **Part VI.**
- 10 a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
 - b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
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Schedule A (Form 990 or 990-EZ) 2019

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Part	Supporting Organizations (continued)		1.4	
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
Secti	on B. Type I Supporting Organizations		V	NI -
			Yes	NO
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.			
24	11 0 0	2		
secti	on C. Type II Supporting Organizations		Vas	NI -
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	•		
Saati	•	1		
secti	on D. All Type III Supporting Organizations		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1	162	NO
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported	-		
2	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	3		
Secti	on E. Type III Functionally Integrated Supporting Organizations			•
1 a b c	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see institute The organization satisfied the Activities Test. Complete line 2 below. The organization is the parent of each of its supported organizations. Complete line 3 below. The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see		ŕ	
·	3. gameation supported a governmental oriting. December in Fair vinew you supported a government entity (see		Yes	
2	Activities Test. Answer (a) and (b) below.		. 55	
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
_		u		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3 a	Parent of Supported Organizations. <i>Answer (a) and (b) below.</i> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? Provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

Page 6 Schedule A (Form 990 or 990-EZ) 2019

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organ	nization	s	<u> </u>
1 Check here if the organization satisfied the Integral Part Test as a qualifyin	g trust or	n Nov. 20, 1970 (expla	in in Part VI). See
instructions. All other Type III non-functionally integrated supporting organi	zations r	nust complete Section	ns A through E.
Section A - Adjusted Net Income	(A) Prior Year	(B) Current Year (optional)	
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3.	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or			
collection of gross income or for management, conservation, or			
maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see			
instructions for short tax year or assets held for part of year):	4.5		
a Average monthly value of securities	1a 1b		
b Average monthly cash balances			
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other			
factors (explain in detail in Part VI):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d.	3		
4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by .035.	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6) Section C - Distributable Amount	8		Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1.	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3.	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6		
		tod Time III simus and a	n organization /and
7 Check here if the current year is the organization's first as a non-functional instructions).	y miegra	itea Type III suppoπin	y organization (see

Schedule A (Form 990 or 990-EZ) 2019

Schedule A (Form 990 or 990-EZ) 2019

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Secti	Section D - Distributions					
1	Amounts paid to supported organizations to accomplish ex	xempt purposes				
2	Amounts paid to perform activity that directly furthers exer	npt purposes of support	ed			
	organizations, in excess of income from activity					
3	Administrative expenses paid to accomplish exempt purpo	ses of supported organiz	zations			
4	Amounts paid to acquire exempt-use assets					
5	Qualified set-aside amounts (prior IRS approval required)					
6	Other distributions (describe in Part VI). See instructions.					
7	Total annual distributions. Add lines 1 through 6.					
8	Distributions to attentive supported organizations to which	the organization is resp	onsive			
	(provide details in Part VI). See instructions.					
9	Distributable amount for 2019 from Section C, line 6					
10	Line 8 amount divided by line 9 amount					
	•		(ii)	(iii)		
	Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	Underdistributions Pre-2019	Distributable Amount for 2019		
1	Distributable amount for 2019 from Section C, line 6					
2	Underdistributions, if any, for years prior to 2019					
	(reasonable cause required - explain in Part VI). See					
	instructions.					
3	Excess distributions carryover, if any, to 2019					
а	From 2014					
b	From 2015					
С	From 2016					
d	From 2017					
е	From 2018					
f	Total of lines 3a through e					
g	Applied to underdistributions of prior years					
h	Applied to 2019 distributable amount					
i	Carryover from 2014 not applied (see instructions)					
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.					
4	Distributions for 2019 from					
	Section D, line 7: \$					
а	Applied to underdistributions of prior years					
b	Applied to 2019 distributable amount					
С	Remainder. Subtract lines 4a and 4b from 4.					
5	Remaining underdistributions for years prior to 2019, if					
	any. Subtract lines 3g and 4a from line 2. For result					
	greater than zero, explain in Part VI. See instructions.					
6	Remaining underdistributions for 2019. Subtract lines 3h					
	and 4b from line 1. For result greater than zero, explain in					
	Part VI. See instructions.					
7	Excess distributions carryover to 2020. Add lines 3j					
	and 4c.					
8	Breakdown of line 7:					
a	Excess from 2015					
b	Excess from 2016					
С	Excess from 2017					

Schedule A (Form 990 or 990-EZ) 2019

d Excess from 2018
e Excess from 2019

Schedule A (Form 990 or 990-EZ) 2019 Page 8

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Schedule A (Form 990 or 990-EZ) 2019

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF. ► Go to www.irs.gov/Form990 for the latest information. OMB No. 1545-0047

2019

Employer identification number Name of the organization UB FOUNDATION ACTIVITIES, INC. 16-1372561 Organization type (check one): Filers of: Section: X Form 990 or 990-EZ 501(c)(3) (enter number) organization 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. **Special Rules** [X] For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2019)

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Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Schedule B (Form 990, 990-EZ, or 990-PF) (2019)

Name of organization UB FOUNDATION ACTIVITIES, INC.

Employer identification number 16-1372561

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.						
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
1		\$\$55,783,380.	Person Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
			Person Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
			Person Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
			Person Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
			Person Payroll Noncash (Complete Part II for noncash contributions.)			

Name of organization UB FOUNDATION ACTIVITIES, INC.

Employer identification number 16-1372561

art II	Noncash Property	(see instructions). Use	duplicate copies of	Part II if additional	space is needed
'art II	Noncash Property	(see instructions). Use	duplicate copies of	Part II if additional	space is need

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	

Page 4 Schedule B (Form 990, 990-EZ, or 990-PF) (2019) Name of organization UB FOUNDATION ACTIVITIES, INC. **Employer identification number** 16-1372561 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.) ▶\$ Use duplicate copies of Part III if additional space is needed. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. (b) Purpose of gift (c) Use of gift (d) Description of how gift is held from Part I (e) Transfer of gift

Schedule B (Form 990, 990-EZ, or 990-PF) (2019)

Relationship of transferor to transferee

Transferee's name, address, and ZIP + 4

SCHEDULE D (Form 990)

Supplemental Financial Statements ► Complete if the organization answered "Yes" on Form 990,

Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

OMB No. 1545-0047

	artment of the Treasury nal Revenue Service	► Go to www.irs.gov	/Form990 for instructions and the late		Inspection
lame	e of the organization			Employer identi	fication number
UB	FOUNDATION ACTIVITIE	ES, INC.		16-137	2561
Pa	rt Organizations Ma	intaining Donor Adv	ised Funds or Other Similar Fu	inds or Accounts.	
	Complete if the org	ganization answered	"Yes" on Form 990, Part IV, line	e 6.	
			(a) Donor advised funds	(b) Funds a	and other accounts
	Total number at end of year				
	Aggregate value of contribut				
	Aggregate value of grants fr				
	Aggregate value at end of ye				
			advisors in writing that the asset	ts held in donor advis	
	•		e organization's exclusive legal con		
	_		and donor advisors in writing that		. — —
	=	-	fit of the donor or donor advisor,	-	
D۵					
Γć			"Yes" on Form 990, Part IV, line	<u> 7</u>	
	-		e organization (check all that apply).	<i>5 1</i> .	
				mustice of a biotomically	immantant land area
		or public use (for example		rvation of a historically	•
	Protection of natural h		Prese	rvation of a certified his	storic structure
	Preservation of open s		ald a sure PC and a sure sure Construction	. Carlo tha fam. of a c	
		-	eld a qualified conservation contrib		
	easement on the last day of	•			the End of the Tax Yea
а					
b	Total acreage restricted by	conservation easements	S	2b	
С			historic structure included in (a)		
d			c) acquired after 7/25/06, and not		
	Number of conservation ea	sements modified, tra	nsferred, released, extinguished, o	or terminated by the o	organization during t
	tax year ▶				
ļ	Number of states where pro	perty subject to conse	ervation easement is located 🕨		
;	Does the organization have	e a written policy reg	garding the periodic monitoring,	inspection, handling of	of
	violations, and enforcement	of the conservation ea	sements it holds?		Yes L
5	Staff and volunteer hours deve	oted to monitoring, insp	ecting, handling of violations, and er	nforcing conservation eas	sements during the year
	>				
•	Amount of expenses incurre	d in monitoring, inspec	ting, handling of violations, and enfo	orcing conservation eas	ements during the ye
	> \$				
;	Does each conservation ease	ement reported on line	2(d) above satisfy the requirements	of section 170(h)(4)(B)	(i)
	and section 170(h)(4)(B)(ii)?				. LYes N
)			conservation easements in its reve		ment and
	balance sheet, and include,	if applicable, the text of	of the footnote to the organization's	s financial statements th	nat describes the
	organization's accounting fo				
Pa	nrt III Organizations Mai	ntaining Collections	s of Art, Historical Treasures, o	r Other Similar Asse	ets.
	Complete if the org	ganization answered	"Yes" on Form 990, Part IV, line	e 8.	
а	If the organization elected.	as permitted under F/	ASB ASC 958, not to report in its	revenue statement an	d balance sheet wor
	of art, historical treasures,	or other similar asse	ASB ASC 958, not to report in its ts held for public exhibition, edu	cation, or research in	furtherance of pub
	· •		to its financial statements that des		alamaa ahaat
b			ASB ASC 958, to report in its rev ld for public exhibition, education,		
	provide the following amour			, or research in further	ance of public service
					\$
					\$681,97
2	• •		rt, historical treasures, or other s		Ψ
*	•				iciai gaiii, piovide t
	ronowing amounts required	to be reported under F	ASB ASC 958 relating to these item	IIO.	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2019

a Revenue included on Form 990, Part VIII, line 1......▶\$_

Page 2 Schedule D (Form 990) 2019

Pa	rt III Organizations Maintaini	ng Colle	ctions of	Art, Histo	rical Tre	asures,	or Other	Similar Assets (continued)	rage =
3	Using the organization's acquisition	n, access	sion, and o	other reco	ds, check	c any of	the follow	ring that make sign	nificant use	of its
	collection items (check all that apply):									
а	Public exhibition			d _	Loan	or exchar	nge progra	m		
b	X Scholarly research			е	Other					
С	X Preservation for future gene	rations								
4	Provide a description of the organ	nization's	collections	s and expla	ain how t	hey furth	ner the or	ganization's exemp	t purpose i	n Part
	XIII.									
5	During the year, did the organization solicit or receive donations of art, historical treasures, or other similar									
	assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes X No									
Pa	Part IV Escrow and Custodial Arrangements.									
	Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form									
	990, Part X, line 21.									
1a	Is the organization an agent, truste									_
	included on Form 990, Part X?								Yes	X No
b	If "Yes," explain the arrangement i	n Part XII	I and comp	plete the fo	llowing tab	ole:				
								Amount		
С	Beginning balance					_	l c			
d	Additions during the year						ld			
е	Distributions during the year					_	le			
f	Ending balance						lf			
	Did the organization include an am								X Yes	No
	If "Yes," explain the arrangement i	n Part XII	I. Check h	ere if the e	xplanation	has beer	n provided	on Part XIII		X
Pa	rt V Endowment Funds.									
	Complete if the organiza								1	
		(a) Cur	rent year	(b) Pric	r year	(c) Two	years back	(d) Three years back	(e) Four yea	rs back
1a	Beginning of year balance									
b	Contributions									
С	Net investment earnings, gains,									
	and losses									
d	Grants or scholarships									
е	Other expenditures for facilities									
	and programs									
f	Administrative expenses									
g	End of year balance									
2	Provide the estimated percentage		rrent year	end balanc	e (line 1g,	column (a)) held as	:		
а	Board designated or quasi-endown			_%						
b	Permanent endowment									
С	Term endowment ▶	.%								
	The percentages on lines 2a, 2b, a		-							
3a	Are there endowment funds not in	the posse	ession of th	ne organiza	ition that	are held	and admir	nistered for the	v.	NI -
	organization by:								Yes	No
	(i) Unrelated organizations								3a(i)	+
_	(ii) Related organizations								3a(ii)	+
_	If "Yes" on line 3a(ii), are the relate	Ū		•					3b	
4 Po	Describe in Part XIII the intended u									
Pa	rt VI Land, Buildings, and Equ Complete if the organize	ation ans	wered "Y	es" on Fo	rm 990, I	Part IV, I	ine 11a. S	See Form 990, Pa	art X, line 1	0.
	Description of property		(a) Cost or	r other basis	(b) Cost of	or other basi	s (c) Aco	cumulated (d	Book value	
4-	Lond		(inves	stment)	(0	ther)	depr	eciation		
1a	Land									
b	Buildings	-								
C C	Leasehold improvements				2 /	40,240) 2 1	18,131.	300	109.
d	Equipment				2,3	10,270	, <u>, , , , , , , , , , , , , , , , , , </u>	10,131.	244	. 100.
	Other		equal For	n 000 Part	X colum	n (R) lino	10c)		322	109.
iota	ı. Add iilles Ta tillbüğli Te. (Colüllii)	i (u) must	equal FUII	ıı əəu, rall	A, COIUIIII	יווו , <i>וווו</i> פ, וווופ	100.)		244	100.

Schedule D (Form 990) 2019

Schedule D (Form 990) 2019			Page .
Part VII	Investments - Other Securities. Complete if the organization answered	"Yes" on Form 99	0, Part IV, line 11b. See Form 990,	Part X, line 12.
	(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation	on:
(1) Financi	al derivatives		,	
	held equity interests			
	Tiola agaily interests [] [] [] [] [] [] [] [] [] [
(A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
	n (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII	Investments - Program Related. Complete if the organization answered	"Yes" on Form 99	0, Part IV, line 11c. See Form 990,	Part X, line 13.
	(a) Description of investment	(b) Book value	(c) Method of valuation Cost or end-of-year market	
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
	n (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX	Other Assets. Complete if the organization answered	"Yes" on Form 99	0, Part IV, line 11d. See Form 990,	Part X, line 15.
		scription		(b) Book value
	IVABLES FROM AFFILIATES			147,394,781.
	ARTS			681,973.
(3)				
(4)				
(5) (6)				
(7)				
(8)				
(9)				
	umn (b) must equal Form 990, Part X, col. (B) li	ne 15.)		148,076,754
Part X	Other Liabilities. Complete if the organization answered			000 Part V
	line 25.	res on ronn 98	o, raitiv, illie Tie of Tii. See Foil	11 990, Fait A,
1.		ion of liability		(b) Book value
	ral income taxes			4 605 015
	BLE TO AFFILIATES			4,695,215.
(3)				
(4)				
(5) (6)				
(7)				
(8)				
(9)				
	nn (b) must equal Form 990, Part X, col. (B) line 25.)			4,695,215.
-	or uncertain tax positions. In Part XIII, provide the			at reports the

organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

PAGE 28

Schedule D (Form 990) 2019 Page 4

Part	Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	n.	
1	Total revenue, gains, and other support per audited financial statements	1	96,927,514.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a	Net unrealized gains (losses) on investments 2a		
b	Donated services and use of facilities	1	
C	Recoveries of prior year grants		
d	Other (Describe in Part XIII.)		
e	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	96,927,514.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII.)		
С	Add lines 4a and 4b	4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	96,927,514.
Part	Reconciliation of Expenses per Audited Financial Statements With Expenses per Retu Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.		
1	Total expenses and losses per audited financial statements	1	94,462,764.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
а	Donated services and use of facilities	- 1	
b	Prior year adjustments	- 1	
С	Other losses	-	
d	Other (Describe in Part XIII.)	-	
е	Add lines 2a through 2d	2e	94,462,764.
3	Subtract line 2e from line 1	3	94,402,704.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	-	
b	Other (Describe in Late Ann.)	4c	
С 5	Add lines 4a and 4b	5	94,462,764.
	XIII Supplemental Information.		
Provid 2; Part	e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; R XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional inforn PAGE 5		

Part XIII Supplemental Information (continued)

DESCRIPTION OF ORGANIZATION'S COLLECTIONS AND HOW FURTHERS EXEMPT PURPOSE PART III, LINE 4

THE ORGANIZATION'S FINE ARTS COLLECTION CONSISTS OF RARE BOOKS AND IS USED FOR RESEARCH AND STUDY AND IS TO BE PRESERVED FOR THE FUTURE TO FURTHER THE EDUCATION MISSION OF THE UNIVERSITY AT BUFFALO.

ESCROW AND CUSTODIAL ARRANGEMENTS

PART IV, LINE 2B

UB FOUNDATION ACTIVITIES, INC. ADMINISTERS FUNDS FOR THE UNIVERSITY AT BUFFALO'S OFFICE OF GRADUATE MEDICAL EDUCATION UNDER A PREVIOUSLY AGREED UPON AGENCY ARRANGEMENT.

FIN 48 (ASC 740) FOOTNOTE

PART X, LINE 2

THE INTERNAL REVENUE SERVICE HAS RULED THAT UB FOUNDATION ACTIVITIES, INC. IS QUALIFIED UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE AND IS, THEREFORE, GENERALLY NOT SUBJECT TO TAX ON RELATED INCOME UNDER PRESENT FEDERAL INCOME TAX LAWS, AND IS ALSO NOT A PRIVATE FOUNDATION WITHIN THE MEANING OF SECTION 509(A)(1), (A)(2), OR (A)(3) OF THE INTERNAL REVENUE CODE. UB FOUNDATION ACTIVITIES, INC. FOLLOWS THE PROVISIONS OF ASC 740, ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES, WHEREBY IT RECOGNIZES INCOME TAX POSITIONS WHEN IT IS MORE LIKELY THAN-NOT THAT THE POSITION WILL BE SUSTAINABLE BASED ON THE MERITS OF THE POSITION. MANAGEMENT HAS CONCLUDED THAT THERE ARE NO MATERIAL UNCERTAIN TAX POSITIONS THAT NEED TO BE RECORDED AT JUNE 30, 2020 OR 2019.

SCHEDULE G (Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047
2019
Open to Public

Department of the Treasury ► Go to www.irs.gov/Form990 for instructions and the latest information. Inspection Internal Revenue Service Name of the organization Employer identification number UB FOUNDATION ACTIVITIES, INC. 16-1372561 Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply. 1 Mail solicitations Solicitation of non-government grants а Internet and email solicitations f Solicitation of government grants Phone solicitations Special fundraising events C g In-person solicitations d Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, 2a or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? Yes b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (v) Amount paid to (iii) Did fundraiser have (vi) Amount paid to (i) Name and address of individual (iv) Gross receipts (or retained by) custody or control of (or retained by) (ii) Activity or entity (fundraiser) from activity fundraiser listed in organization contributions? col. (i) Yes No 1 2 3 6 8 9 10 Total List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990 or 990-EZ) 2019

Page 2 Schedule G (Form 990 or 990-EZ) 2019

Pa	rt l	Fundraising Events. Complet more than \$15,000 of fundra events with gross receipts gre	aising event contribut			
		<u> </u>	(a) Event #1	(b) Event #2	(c) Other events	(d) Total events (add col. (a) through
a)			(event type)	(event type)	(total number)	col. (c))
Revenue	1	Gross receipts				
Zeč	•	Closs receipts				
_	2	Less: Contributions				
	3	Gross income (line 1 minus line 2)				
	4	Cash prizes				
	5	Noncash prizes				
es						
ens	О	Rent/facility costs				
Ж	7	Food and beverages				
Direct Expenses	Q	Entertainment				
⊡	U	Littertailinent				
	9	Other direct expenses				
	10	Direct expense summary. Add line	es 4 through 9 in colu	mn (d)	•	
	11	Net income summary. Subtract lin	ne 10 from line 3, colu	umn (d)	<u> </u>	
Pa	rt	Gaming. Complete if the organization \$15,000 on Form 990-EZ, line	anization answered " e 6a	Yes" on Form 990, I	Part IV, line 19, or	reported more than
<u>a</u>		ψ10,000 0111 01111 000 EZ, III1		(b) Pull tabs/instant	(c) Other gaming	(d) Total gaming (add
Revenue			(a) Bingo	bingo/progressive bingo	(c) Other gaining	col. (a) through col. (c))
Re	1	Gross revenue			85,698.	85,698.
					•	
ses	2	Cash prizes			34,228.	34,228.
xpenses	3	Noncash prizes				
ш						
Direct	4	Rent/facility costs				
_	5	Other direct expenses			9,621.	9,621.
	6	Valuntaar lahar	Yes %		X Yes 100.0000 %	
	U	Volunteer labor	No	No No	No	
	7	Direct expense summary. Add line	es 2 through 5 in colu	mn (d)	▶	43,849.
	8	Net gaming income summary. Su	btract line 7 from line	1. column (d)	•	41,849.
						,
9		Enter the state(s) in which the organization licensed to con-	anization conducts ga	ming activities: NY,	ne?	X Yes No
a k		ICUAL U. I.	duct garning activities		35!	Yes No
10a		Were any of the organization's gaming	licenses revoked sus	nended or terminated di	ring the tay year?	Yes X No
l U a		If "Yes," explain:			any the tax year!	

Sched	ule G (Form 990 or 990-EZ) 2019						
11	Does the organization conduct gaming activities with nonmembers?						
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity						
	formed to administer charitable gaming?						
13	Indicate the percentage of gaming activity conducted in:						
а	The organization's facility						
b	An outside facility						
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:						
	Name ► EDWARD P. SCHNEIDER						
	Address ► UB FOUNDATION ACTIVITIES, INC, BOX 900 BUFFALO, NY 14226						
15 a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?						
b	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the						
	amount of gaming revenue retained by the third party > \$						
С	If "Yes," enter name and address of the third party:						
	Name ▶						
	Address ►						
16	Gaming manager information:						
	Name ▶						
	Gaming manager compensation ►\$						
	Description of services provided ▶						
	Director/officer						
17	Mandatory distributions:						
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to						
	retain the state gaming license?						
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations						
	or spent in the organization's own exempt activities during the tax year ▶ \$						
Par	Supplemental Information. Provide the explanation required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information (see instructions).						

Schedule G (Form 990 or 990-EZ) 2019

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

OMB No. 1545-0047

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for the latest information.

Employer identification number Name of the organization UB FOUNDATION ACTIVITIES, INC. 16-1372561 **General Information on Grants and Assistance** 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of valuation (book, FMV, appraisal, other) (c) IRC section 1 (a) Name and address of organization (b) EIN (d) Amount of cash (e) Amount of non-(g) Description of (h) Purpose of grant (if applicable) or government grant cash assistance noncash assistance or assistance (1) UB SCHOOL OF MANAGEMENT ALUMNI ASSOCIATION 150 JACOBS HALL BUFFALO, NY 14260 22-2328457 501(C)(3) 22,252. SUPPORT (2) UNIVERSITY EMERGENCY MEDICAL SERVICES INC 16-1494924 337,343. 100 HIGH STREET BUFFALO, NY 14203 501(C)(3) SUPPORT (3) UNIVERSITY AT BUFFALO CROFTS HALL BUFFALO, NY 14260 14-6013200 GOVERNMENT 1,435,325. STIPPORT (4) UB ALUMNI ASSOCIATION, INC BOX 900 BUFFALO, NY 14226 16-1540927 501(C)(3) 67.327. SUPPORT (5) UNIVERSITY AT BUFFALO FOUNDATION, INC BOX 900 BUFFALO, NY 14226 16-0865182 501(C)(3) 686,086. SUPPORT (6) (7) (8) (9) (10)(11)(12)5. For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule I (Form 990) (2019)

JSA

UB FOUNDATION ACTIVITIES, INC. 16-1372561

Schedule I (Form 990) (2019)

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
4	6 550	10.045.010			
1 SCHOLARSHIPS FOR UNIVERSITY AT BUFFALO STUDENTS	6,753.	19,045,312.			
2 AWARDS RELATED TO THE UNIVERSITY AT BUFFALO	688.	764,831.			
3 FELLOWSHIPS	26.	436,886.			
4					
5					
_					
<u>6</u>					
7					

Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

PROCEDURES FOR MONITORING USE OF GRANTS FUNDS IN U.S.

PART I, LINE 2

UB FOUNDATION ACTIVITIES, INC. PROVIDES A VARIETY OF RESTRICTED GRANTS TO

SUPPORT THE EDUCATIONAL MISSION OF THE UNIVERSITY AT BUFFALO. ALL

REQUESTS OF FUNDS ARE SUBJECT TO DETAILED REVIEW BY ORGANIZATION STAFF TO

ASSURE THAT THE USAGE OF FUNDS IS CONSISTENT WITH THE APPROPRIATE

RESTRICTIONS AND THAT THE FUNDS SUPPORT THE EDUCATIONAL PURPOSE. UB

FOUNDATION ACTIVITIES, INC. ONLY GIVES GRANTS TO AFFILIATED ORGANIZATIONS

WHO ARE WORKING TO SUPPORT THE UNIVERSITY OF BUFFALO.

Schedule I (Form 990) (2019)

UB FOUNDATION ACTIVITIES, INC.

Schedule I (Form 990) (2019)

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
_1					
2					
3					
_4					
_5					
6					
7					

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

UB FOUNDATION ACTIVITIES, INC. MAKES VARIOUS GRANTS TO THE UNIVERSITY AT BUFFALO TO PROVIDE FUNDING FOR SPECIFIC UNIVERSITY INITIATIVES. VARIOUS OTHER GRANTS ARE MADE TO ORGANIZATIONS CLOSELY RELATED TO OR ASSOCIATED WITH THE UNIVERSITY AT BUFFALO TO SUPPORT THE UNIVERSITY'S EDUCATIONAL MISSION.

GRANTS AND ASSISTANCE TO INDIVIDUALS OF UB FOUNDATION ACTIVITIES' EXEMPT PROGRAMS ARE MADE IN ACCORDANCE WITH ESTABLISHED PROCEDURES DESIGNED TO ENSURE THAT INDIVIDUALS RECEIVING GRANTS ARE QUALIFYING RECIPIENTS. THE PROCEDURES ALSO CONSIDER DONOR RESTRICTIONS OR CONDITIONS ESTABLISHED BY

Schedule I (Form 990) (2019)

Schedule I (Form 990) (2019)

Part III	Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.
	Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1					
2					
3					
4					
5					
6					
7					

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

THE ORGANIZATION'S GOVERNING BOARD. STUDENTS RECEIVING SCHOLARSHIPS AND

GRANTS ARE SELECTED ON THE BASIS OF ACADEMIC ACHIEVEMENT, FINANCIAL NEED,

AND OTHER SIMILAR STANDARDS.

SCHEDULE J (Form 990)

Compensation InformationFor certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public

Department of the Treasury Internal Revenue Service Name of the organization

UB FOUNDATION ACTIVITIES, INC.

Inspection Employer identification number

16-1372561

Part	Questions Regarding Compensation						
			Yes	No			
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.						
	First-class or charter travel Housing allowance or residence for personal use						
	Travel for companions Payments for business use of personal residence						
	Tax indemnification and gross-up payments						
	Discretionary spending account Personal services (such as maid, chauffeur, chef)						
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to	1b	Х				
2	explain	10					
_	directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line						
	1a?	2	X				
•							
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.						
	X Compensation committee Written employment contract						
	Independent compensation consultant X Compensation survey or study						
	Form 990 of other organizations X Approval by the board or compensation committee						
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:						
а	a Receive a severance payment or change-of-control payment?						
b	b Participate in, or receive payment from, a supplemental nonqualified retirement plan?						
С	c Participate in, or receive payment from, an equity-based compensation arrangement?						
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.						
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.						
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any						
	compensation contingent on the revenues of:						
а	The organization?	5a		Х			
b	Any related organization?	5b		Х			
	If "Yes" on line 5a or 5b, describe in Part III.						
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any						
	compensation contingent on the net earnings of:						
а	The organization?	6a		Х			
b	Any related organization?	6b		Х			
	If "Yes" on line 6a or 6b, describe in Part III.						
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed						
•	payments not described on lines 5 and 6? If "Yes," describe in Part III.	7		Х			
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject						
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe						
	in Part III	8		Х			
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in						
	Regulations section 53.4958-6(c)?	9					

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2019

Schedule J (Form 990) 2019

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
EDWARD P SCHNEIDER	(i)	246,535.	0.	0.	29,147.	21,918.	297,600.	
1 EXECUTIVE DIRECTOR	(ii)	0.	0.	0.				
RICHARD J KUSTICH	(i)	142,138.	0.	0.	16,626.	21,918.	180,682.	
SENIOR DIRECTOR OF OPERATIONS	(ii)	0.	0.	0.				
ELAINE C SCHAFFER	(i)	141,467.	0.	0.	16,626.	21,918.	180,011.	
3 ^{SR} DIR OF FINANCIAL SERVICES	(ii)	0.	0.	0.				
	(i)							
4	(ii)							
	(i)							
5	(ii)							
	(i)							
6	(ii)							
	(i)							
7	(ii)							
	(i)							
8	(ii)							
	(i)							
9	(ii)							
	(i)							
10	(ii)							
	(i)							
11	(ii)							
	(i)							
12	(ii)							
	(i)							
13	(ii)							
	(i)							
14	(ii)							
	(i)							
15	(ii)							
	(i)							
16	(ii)							

Schedule J (Form 990) 2019

Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

RELEVANT INFORMATION REGARDING COMPENSATION BENEFITS

PART I, LINE 1A

UB FOUNDATION ACTIVITIES, INC. FOLLOWS A WRITTEN POLICY REGARDING TRAVEL, ENTERTAINMENT, GIFTS, AND MISCELLANEOUS EXPENSES.

THE ABOVE POLICY PROVIDES GUIDANCE ON THE TRAVEL EXPENDITURES FOR

COMPANIONS. THE POLICY STATES THAT TRAVEL EXPENSES FOR THE SPOUSE OF A

UNIVERSITY AT BUFFALO OR UNIVERSITY AT BUFFALO FOUNDATION, INC.

(INCLUDING UB FOUNDATION ACTIVITIES, INC.) OFFICIAL IS GENERALLY NOT

REIMBURSABLE UNLESS THE SPOUSE'S PRESENCE IS GERMANE TO THE BUSINESS

PURPOSE OF THE EVENT THAT BROUGHT ABOUT THE TRAVEL.

THE ABOVE POLICY PROVIDES GUIDANCE ON MEALS AND ENTERTAINMENT AND STATES
THAT SUCH EXPENDITURES ARE PERMITTED WHEN CLEARLY RELATED TO ADVANCING
THE INTERESTS OF THE UNIVERSITY AT BUFFALO OR UNIVERSITY AT BUFFALO
FOUNDATION, INC. (INCLUDING UB FOUNDATION ACTIVITIES, INC.) SPECIFICALLY
UB FOUNDATION ACTIVITIES, INC. PAYS DUES FOR THE EXECUTIVE DIRECTOR AND
UNIVERSITY PRESIDENT TO A LOCAL BUSINESS/SOCIAL CLUB. THE CLUB IS USED
ENTIRELY TO CONDUCT BUSINESS OF THE UNIVERSITY AT BUFFALO OR UNIVERSITY

Schedule J (Form 990) 2019

Schedule J (Form 990) 2019

Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

AT BUFFALO FOUNDATION, INC. AND AFFILIATES (INCLUDING UB FOUNDATION ACTIVITIES, INC.).

COMPENSATION

PART II

THE INDIVIDUALS LISTED AS "HIGHEST COMPENSATED EMPLOYEES" ARE PAID BY UB FOUNDATION ACTIVITIES, INC. AND THE TAXABLE COMPENSATION FOR EACH IS REPORTED ON FORM W-2. UB FOUNDATION ACTIVITIES, INC. HAS REPORTED ITS HIGHEST COMPENSATED EMPLOYEES IN WHICH THEY HAVE DIRECTION AND CONTROL.

UB FOUNDATION ACTIVITIES, INC. ALSO PAYS COMPENSATION TO UNIVERSITY AT BUFFALO EMPLOYEES IN WHICH DIRECTION AND CONTROL IS MAINTAINED BY THE UNIVERSITY AT BUFFALO. AS SUCH, THESE INDIVIDUALS DO NOT MEET THE STATUS OF AN EMPLOYEE OF UB FOUNDATION ACTIVITIES, INC. UNDER THE COMMON LAW RULES APPLICABLE IN DETERMINING THE EMPLOYER/EMPLOYEE RELATIONSHIP.

BASED UPON THE FORM 990 DEFINITIONS OF "RELATED ORGANIZATION" THE
UNIVERSITY AT BUFFALO IS ALSO NOT CONSIDERED A RELATED ORGANIZATION TO UB
FOUNDATION ACTIVITIES, INC. THE BOARD OF DIRECTORS OF UB FOUNDATION

Schedule J (Form 990) 2019

Schedule J (Form 990) 2019

Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

ACTIVITIES, INC. IS NOT COMPRISED OF A MAJORITY OF THE UNIVERSITY AT

BUFFALO'S BOARD OF TRUSTEES. NOR DOES THE UNIVERSITY AT BUFFALO HAVE THE

POWER TO REPLACE, APPOINT, ELECT, APPROVE/VETO THE APPOINTMENT OR

ELECTION OF, A MAJORITY OF UB FOUNDATION ACTIVITIES, INC.'S DIRECTORS.

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2019

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

ww.irs.gov/form990. Inspection

Employer identification number

16-1372561

UB FOUNDATION ACTIVITIES, INC.

TOTAL NUMBER OF INDIVIDUALS EMPLOYED

FORM 990, PART I, LINE 5

THE NUMBER OF W-2S REPORTED IN PART I, LINE 5 REPRESENT THE NUMBER OF EMPLOYEES IN WHICH UB FOUNDATION ACTIVITIES, INC. HAS DIRECTION AND CONTROL. THE MAJORITY OF THE W-2S ISSUED BY UB FOUNDATION ACTIVITIES, INC. ARE FOR INDIVIDUALS WHO UB FOUNDATION ACTIVITIES, INC. DOES NOT HAVE DIRECTION AND CONTROL. DIRECTION AND CONTROL IS MAINTAINED BY THE UNIVERSITY AT BUFFALO AND AS SUCH THESE INDIVIDUALS DO NOT MEET THE COMMON LAW RULE OF THE EMPLOYER/EMPLOYEE RELATIONSHIP BETWEEN UB FOUNDATION ACTIVITIES, INC. AND THE INDIVIDUALS.

FORM 990 REVIEW PROCESS

FORM 990, PART VI, LINE 11B

AFTER THE FORM 990 HAS BEEN PREPARED AND COMPLETED INTERNALLY IT IS
REVIEWED BY THE ORGANIZATION'S MANAGEMENT. AN EXTERNAL REVIEW OF THE FORM
990 IS THEN PERFORMED BY THE ORGANIZATION'S OUTSIDE ACCOUNTANTS (KPMG).
THE ORGANIZATION'S BOARD OF DIRECTORS HAS DELEGATED THE REVIEW PROCESS TO
THE AUDIT COMMITTEE OF THE UNIVERSITY AT BUFFALO FOUNDATION, INC., AN
AFFILIATED ENTITY. THE FORM 990 IS DISCUSSED AT A MEETING OF THE AUDIT
COMMITTEE PRIOR TO FILING THE RETURN. UPON COMPLETION OF THE AUDIT
COMMITTEE'S REVIEW, THE FORM 990 IS PROVIDED TO THE FULL BOARD OF
DIRECTORS PRIOR TO FILING THE RETURN WITH THE INTERNAL REVENUE SERVICE.

EXPLANATION OF MONITORING AND ENFORCEMENT OF CONFLICTS FORM 990, PART VI, LINE 12C

ALL DIRECTORS AND OFFICERS OF THE ORGANIZATION ARE REQUIRED TO COMPLETE A

WRITTEN CONFLICT OF INTEREST DISCLOSURE STATEMENT ON AN ANNUAL BASIS. ALL

DIRECTORS AND OFFICERS ARE ALSO REQUIRED TO PROVIDE ANY UPDATED

INFORMATION ON POTENTIAL CONFLICTS THAT ARISE PRIOR TO THE COMPLETION OF

THE DISCLOSURE STATEMENT. ALL DISCLOSURE STATEMENTS ARE REVIEWED BY THE

ORGANIZATION'S MANAGEMENT AND LEGAL COUNSEL WHEN DEEMED NECESSARY. ALL

SITUATIONS THAT ARE DEEMED TO REPRESENT A CONFLICT AS DESCRIBED IN THE

ORGANIZATION'S CONFLICT OF INTEREST POLICY, ARE REPORTED TO THE BOARD

CHAIR. THE CONFLICTED INDIVIDUAL MUST RECUSE HIMSELF OR HERSELF DURING

THE DISCUSSION OF AND VOTING ON AN ACTION THAT INVOLVES THE IDENTIFIED

CONFLICT.

COMPENSATION POLICY

FORM 990, PART VI, LINE 15A

THE PROCESS FOR DETERMINING THE COMPENSATION OF UB FOUNDATION ACTIVITIES,

INC.'S TOP MANAGEMENT AND KEY EMPLOYEES MEETS THE THREE REQUIREMENTS OF

THE REBUTTABLE PRESUMPTION PROVISIONS UNDER TREAS. REG. SEC. 53.4958-6.

THE COMPENSATION ARRANGEMENT IS APPROVED IN ADVANCE BY UB FOUNDATION

ACTIVITIES, INC.'S FINANCE COMMITTEE WHO IS INDEPENDENT OF MANAGEMENT AND

FREE OF ANY CONFLICTS OF INTEREST THAT WOULD INTERFERE WITH THEIR

EXERCISE OF INDEPENDENT JUDGMENT. IN ADDITION, THE COMPENSATION OF THE

EXECUTIVE DIRECTOR IS DETERMINED AND APPROVED IN ADVANCE BY THE PRESIDENT

OF THE UNIVERSITY AT BUFFALO AND CHAIR OF THE BOARD OF THE UNIVERSITY AT

BUFFALO FOUNDATION, INC.

FOR TOP MANAGEMENT AND KEY EMPLOYEES, EXCEPT THE EXECUTIVE DIRECTOR,

Schedule O (Form 990 or 990-EZ) 2019

COMPARABILITY DATA WAS RELIED UPON IN DETERMINING COMPENSATION LEVEL. THE COMPARABILITY DATA INCLUDED AN ANNUAL STUDY FROM A NATIONAL EMPLOYMENT FIRM, AN ANNUAL SURVEY FROM A LOCAL ACCOUNTING FIRM, AND REVIEW OF PUBLIC DOCUMENTS OF SIMILARLY-SIZED ORGANIZATION. THE FINANCE COMMITTEE, PRESIDENT, AND BOARD CHAIR ADEQUATELY AND TIMELY DOCUMENTED THE BASIS FOR

SETTING THE COMPENSATION CONCURRENTLY WITH MAKING THE DETERMINATION.

OTHER ORGANIZATION DOCUMENTS PUBLICLY AVAILABLE FORM 990, PART VI, LINE 19

THE FINANCIAL STATEMENTS, GOVERNING DOCUMENTS, AND CONFLICT OF INTEREST POLICY ARE AVAILABLE UPON REQUEST. IN ADDITION, THE FINANCIAL STATEMENTS AND FORM 990 ARE AVAILABLE ON THE ORGANIZATION'S WEBSITE AND THE FORM 990 IS AVAILABLE AT WWW.GUIDESTAR.ORG.

COMPENSATION OF HIGHEST COMPENSATED EMPLOYEES

FORM 990, PART VII, SECTION A

THE INDIVIDUALS LISTED AS "HIGHEST COMPENSATED EMPLOYEES" ARE PAID BY UB FOUNDATION ACTIVITIES, INC. AND THE TAXABLE COMPENSATION FOR EACH IS REPORTED ON FORM W-2. UB FOUNDATION ACTIVITIES, INC. HAS REPORTED ITS HIGHEST COMPENSATED EMPLOYEES IN WHICH THEY HAVE DIRECTION AND CONTROL. IN ADDITION, UB FOUNDATION ACTIVITIES, INC. HAS REPORTED THE UNIVERSITY AT BUFFALO'S TOP 5 HIGHEST COMPENSATED EMPLOYEES IN FORM 990, PART VII IN WHICH DIRECTION AND CONTROL IS MAINTAINED BY THE UNIVERSITY AT BUFFALO. AS SUCH, THESE INDIVIDUALS DO NOT MEET THE COMMON LAW RULE OF THE EMPLOYER/EMPLOYEE RELATIONSHIP BETWEEN UB FOUNDATION ACTIVITIES, INC. AND THE "HIGHEST COMPENSATED EMPLOYEES."

Schedule O (Form 990 or 990-EZ) 2019 Page 2

Name of the organization Employer identification number 16-1372561 UB FOUNDATION ACTIVITIES, INC. ATTACHMENT 1

990,	PART VII-	COMPENSATION	OF	$_{ m THE}$	${ t FIVE}$	HIGHEST	PAID	IND.	CONTRACTORS
------	-----------	--------------	----	-------------	-------------	---------	------	------	-------------

NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
COMPUTER SOFTWARE & SOLUTIONS 4800 LYONS TECHNOLOGY PARKWAY COCONUT CREEK, FL 33073	CONSULTING	1,140,000.
RUSSELL REYNOLDS ASSOCIATES, INC. P.O. BOX 6427 NEW YORK, NY 10249	CONSULTING	347,667.
AMERICAN ESCROW & CLOSING COMPANY 1699 WALL STREET SUITE 700 MT. PROSPECT, IL 60056	REAL ESTATE	307,973.
HODGSON RUSS LLP 140 PEARL STREET, SUITE 100 BUFFALO, NY 14202	ATTORNEY	303,144.
KPMG LLP 500 SENECA STREET BUFFALO, NY 14210	ACCOUNTING	260,520.

ATTACHMENT 2

FORM 990, PART IX - OTHER FEES

DESCRIPTION	(A) TOTAL FEES	(B) PROGRAM SERVICE EXP.	(C) MANAGEMENT AND GENERAL	(D) FUNDRAISING EXPENSES
ARTIST FEE	265,808.	265,808.		
CONSULTING	613,337.	613,337.		
MEDICAL/DENTAL SUPPORT	142,122.	142,122.		
REPAIRS & MAINTENANCE	387,833.	387,833.		
STUDENT HEALTH INSURANCE	5,531,983.	5,531,983.		
OTHER	2,601,238.	1,295,875.	422,845.	882,518.
TOTALS	9,542,321.	8,236,958.	422,845.	882,518.

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

 \blacktriangleright Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

Department of the Treasury Internal Revenue Service Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

Name of the organization	Employer identification numbe
UB FOUNDATION ACTIVITIES, INC.	16-1372561

Part I	Identification of Disregarded Entities. Complete if the organization	answered "Yes" on	Form 990, Part I	V, line 33.
	(a)	(b)	(c)	(d)
	Name, address, and EIN (if applicable) of disregarded entity	Primary activity	Legal domicile (state	Total incom

	(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) UBFA, LLC						
BOX 900	BUFFALO, NY 14226	FACIL. PROJ.	NY	0.	0.	UB FDN ACTIV
(2)						
(3)						
(4)						
(5)						
(6)						

Part II Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512 controlle entity?	
						Yes	No
(1) UNIVERSITY AT BUFFALO FOUNDATION 16-0865182							
BOX 900 BUFFALO, NY 14226	EDUCATION SVC	NY	501(C)(3)	7	N/A		X
(2) UB FOUNDATION SERVICES, INC. 16-1331699							
BOX 900 BUFFALO, NY 14226	EDUCATION SVC	NY	501(C)(3)	10	N/A		X
(3)							
(4)							
(5)							
(6)							
(7)							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2019

JSA

Schedule R (Form 990) 2019

Part III	Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34,	
art III	because it had one or more related organizations treated as a partnership during the tax year.	

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512 - 514)	(f) Share of total income	(g) Share of end-of- year assets	Disprop	h) portionate ations?			eral or aging tner?	(k) Percentage ownership
		oounity)					Yes	No		Yes	No	
(1)												
(2)												
(3)												
(4)												
(5)												
(6)												
<u>(7)</u>												

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	
								Yes No
(1)								
(2)								
(3)								
(4)								
(5)								
(6)								
(7)								

Schedule R (Form 990) 2019

Part V

Page 3 Schedule R (Form 990) 2019

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Nat	e: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	Nο
NOt			103	
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	_		- 37
	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a		X
	Gift, grant, or capital contribution to related organization(s)	1b	Х	
С	Gift, grant, or capital contribution from related organization(s)	1c	Х	
	Loans or loan guarantees to or for related organization(s)	1d		Х
	Loans or loan guarantees by related organization(s)	1e		X
f	Dividends from related organization(s)	1f		Х
a a	Sale of assets to related organization(s)	1g		Х
-		1h		Х
	Purchase of assets from related organization(s)	1i		X
	Exchange of assets with related organization(s).			X
J	Lease of facilities, equipment, or other assets to related organization(s)	1j		
				Х
k	Lease of facilities, equipment, or other assets from related organization(s)	1k		
ı	Performance of services or membership or fundraising solicitations for related organization(s)	11		X
	Performance of services or membership or fundraising solicitations by related organization(s)	1m		X
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	Х	
0	Sharing of paid employees with related organization(s)	10	Х	
р	Reimbursement paid to related organization(s) for expenses	1p	Х	
q	Reimbursement paid by related organization(s) for expenses	1q	X	
•				
r	Other transfer of cash or property to related organization(s)	1r		X
s	Other transfer of cash or property from related organization(s).	1s		Х
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction three	shold	s.	
	(a) (b) (c)	(d)		
	Name of related organization Transaction Amount involved Method of	of dete		g
	type (a-s) amou	nt invo	olved	
(1)				
(')				
(2)				
(2)				
(2)				
(3)				
(4)				—
(5)				
(6)				

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Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under			(f) Share of total income	(g) Share of end-of-year assets	Disprop	h) portionate ations?	(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			sections 512-514)	Yes	No			Yes	No		Yes	No	
(1)													
(2)													
(3)													
(4)													
(5)													
(6)													
(7)													
(8)													
(9)													
(10)													
(11)													
(12)													
(13)													
(14)													
(15)													
(16)													

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Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.