Form	990
Departn	nent of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

► Do not enter Social Security numbers on this form as it may be made public.

Information about Form 990 and its instructions is at www.irs.gov/form990

OMB No. 1545-0047

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Inter	nal Reve	enue Serv	Ce ► Information about	Form 990 and	l its instructions	is at www.ir	s.gov/to	orm990.		Inspection				
<u>A</u>	or th	e 201	3 calendar year, or tax year beginning	l	07/01, 2013	, and endir				30, 20 ₁₄				
R	heck if ap	nlianhlai	C Name of organization					D Employer id	entifica	tion number				
	_		UB FOUNDATION ACTIVITIES	, INC.										
	Addre chang		Doing Business As					16-1372						
	Name	e change	Number and street (or P.O. box if mail is not de	elivered to street a	address)	Room/suite		E Telephone number						
	Initial	return	BOX 900	(716) 64	5-30)11								
		inated	City or town, state or province, country, and ZI	P or foreign posta	al code									
	Amer returr	n	BUFFALO, NY 14226					G Gross receip		86,267,864.				
	pendi	cation ing			SCHNEIDER			H(a) Is this a group subordinates						
			BOX 900 BUFFALO, NY 1422	6-0900				H(b) Are all subord						
<u> </u>		empt st		(insert no.)	4947(a)(1)	or 52	27	If "No," attac	ch a list.	(see instructions)				
<u> </u>			WWW.UBFOUNDATION.BUFFALO.E					H(c) Group exem						
K		-		ciation Oth	ner 🕨	L Year o	of formation	on: 1990 M	State o	f legal domicile: NY				
Ρ	art I		nmary											
			describe the organization's mission or mos							RTAKE AND				
nce			FORM ACTIVITIES IN SUPPORT						E					
rna			VERSITY OF NEW YORK AT BUFF											
Governance	2		this box time if the organization discor	•					I I	0				
			er of voting members of the governing body						3	8.				
es	4		er of independent voting members of the ge						4	29.				
Activities &	-		number of individuals employed in calendar						5 6					
Acti	6		number of volunteers (estimate if necessary)						о 7а	65,734.				
			Inrelated business revenue from Part VIII, co related business taxable income from Form						7a 7b	-1,450.				
		ivel u		990-1, III e 34			<u> </u>	Prior Year		Current Year				
	8	Contri	outions and grants (Part VIII, line 1h)					51,120,37	8	47,150,613.				
anu	9	Progr	m service revenue (Part VIII, line 2a)		42,400,182.		39,117,168.							
Revenue	10	Invest	m service revenue (Part VIII, line 2g) nent income (Part VIII, column (A), lines 3,	4 and 7d)	PUBLIC IN	NSPECTION)1.	83.				
Å	11		revenue (Part VIII, column (A), lines 5, 6d, 8					213,41		0				
	12		evenue - add lines 8 through 11 (must equa					93,734,57		86,267,864.				
	13		and similar amounts paid (Part IX, column (9,706,84		10,494,937.				
	14		ts paid to or for members (Part IX, column (0	C				
s	15		es, other compensation, employee benefits (2,266,34	0.	2,127,556.				
Expenses	16a		sional fundraising fees (Part IX, column (A),						0	0				
xpe	b		undraising expenses (Part IX, column (D), lir											
ш	17		expenses (Part IX, column (A), lines 11a-110				(63,705,30	9.	66,653,286.				
			expenses. Add lines 13-17 (must equal Part					75,678,49	2.	79,275,779.				
	19	Rever	ue less expenses. Subtract line 18 from line	12			-	18,056,07	9.	6,992,085.				
Net Assets or Fund Balances								ing of Current		End of Year				
set	20		ssets (Part X, line 16)					38,843,68		128,031,232.				
dB	21	Total	abilities (Part X, line 26)					40,782,34		22,977,812.				
			sets or fund balances. Subtract line 21 from	line 20			0	98,061,33	5.	105,053,420.				
_	art II		nature Block											
Un tru	der pei e, corre	nalties o ect, and	f perjury, I declare that I have examined this retu complete. Declaration of preparer (other than office	urn, including ac er) is based on al	companying schedu I information of whi	ules and state ch preparer ha	ments, an as any kno	nd to the best of owledge.	f my kn	owledge and belief, it is				
				,										
Sig	ın		Signature of officer					Date						
He			•											
			EDWARD P. SCHNEIDER		EXECU.	FIVE DIR	KEC.LOP	κ						
				parer's signature		Date			га					
Pai	d			and a signature		Dale		Check						
Pre	parer							self-employ		P01245482				
Use	Only		name KPMG LLP		10111					565207				
Max	/ tho !	1	address ▶ 60 SOUTH STREET BOS cuss this return with the preparer shown abo	-				Phone no.	01/-	988-1000				
					600015)	<u></u>				X Yes No				
⊢or	гаре	rwork	Reduction Act Notice, see the separate ins	tructions.						Form 990 (2013)				

Form 8879-EO		gnature Authorization empt Organization 07/01	30 20 14	OMB No. 1545-1878
Department of the Treasury	Do not send t	o the IRS. Keep for your records.		2013
Internal Revenue Service Name of exempt organization	▶ Information about Form 8879-EO	and its instructions is at www.irs.gov/fc		tification number
	JACTIVITIES, INC.		16-137	
Name and title of officer				
EDWARD P. SCH	INEIDER, EXECUTIVE DIR	ECTOR		
	eturn and Return Information (Who			
check the box on line 1 leave line 1b, 2b, 3b,	eturn for which you are using this Forn a, 2a, 3a, 4a, or 5a, below, and the an 4b, or 5b, whichever is applicable, bla elow. Do not complete more than 1 lin	mount on that line for the return bei ink (do not enter -0-). But, if you er	ng filed with this f	orm was blank, the
1a Form 990 check h 2a Form 990-EZ chec	k here 🕨 🔄 b Total revenue, if	(Form 990, Part VIII, column (A), line any (Form 990-EZ, line 9)	2b	86267864.
3a Form 1120-POL ch	eck here 🕨 🔄 b Total tax (Fo	orm 1120-POL, line 22)	ЗЬ	
4a Form 990-PF check 5a Form 8868 check		estment income (Form 990-PF, Part		
Ja FUITI 0000 CHECK	iere 🕨 🛄 b Balance Due (Forma	8868, Part I, line 3c or Part II, line 8c) 5b _	
Part II Declaratio	n and Signature Authorization of C	Officer		. - vic.vi.
organization's electronic to send the organization the transmission, (b) the authorize the U.S. Trea financial institution accor return, and the financial Agent at 1-888-353-453 involved in the processi resolve issues related to	omplete. I further declare that the amo c return. I consent to allow my intermed is return to the IRS and to receive from reason for any delay in processing the sury and its designated Financial Agen unt indicated in the tax preparation sol institution to debit the entry to this acc institution to debit the entry to this acc in a later than 2 business days prior t of the electronic payment of taxes to o the payment. I have selected a perso applicable, the organization's consent	diate service provider, transmitter, c a the IRS (a) an acknowledgement of e return or refund, and (c) the date of at to initiate an electronic funds without ftware for payment of the organization count. To revoke a payment, I must o the payment (settlement) date. I a o receive confidential information ne conal identification number (PIN) as m	r electronic return f receipt or reason f any refund. If app frawal (direct debit on's federal taxes contact the U.S. Tr also authorize the f cessary to answe	originator (ERO) for rejection of licable, I) entry to the owed on this easury Financial financial institutions r incuiries and
Officer's PIN: check on	e box only	1		
X I authorize KP			Enter five numbers, bu	as my signature t
being filed with ERO to enter m	tion's tax year 2013 electronically filed a state agency(ies) regulating charities y PIN on the return's disclosure consen	return. If I have indicated within this as part of the IRS Fed/State progra t screen.	am, I also authorize	the aforementioned
If I have indicate	the organization, I will enter my PIN as ed within this return that a copy of the r te program, I will enter my PIN on the	eturn is being filed with a state ager	tax year 2013 ele ncy(ies) regulating	ctronically filed return charities as part of
Officer's signature	dal due	Date 🕨	05-10-	2015
Part III Certificati	on and Authentication			<u></u>
•	our six-digit electronic filing identificati by your five-digit self-selected PIN.	on O	4 0 2 7 6 do not enter a	
indicated above. I confir	umeric entry is my PIN, which is my sign that I am submitting this return in ac d IRS <i>e-file</i> Providers for Business Retu	cordance with the requirements of P	ed return for the c	rganization
ERO's signature	4 JM	Date 🕨	05/01/15	
		This Form - See Instructions o the IRS Unless Requested To I		
For Paperwork Reduction	on Act Notice, see back of form.	o the ind onliess requested 10		rm 8879-EO (2013)
			FU	
JSA 3E1676 1.000				

3.

UB FOUNDATION ACTIVITIES, INC

	UB FOUNDATION ACTIVITIES, INC. 16-13/2561
For	n 990 (2013) Page 2
Pa	art III Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
•	THE MISSION OF THE ORGANIZATION IS TO UNDERTAKE AND PERFORM
	ACTIVITIES IN SUPPORT OF THE EDUCATIONAL PURPOSES OF THE STATE
	UNIVERSITY OF NEW YORK AT BUFFALO AND ITS VARIOUS DEPARTMENTS,
	DIVISIONS OR OTHER ENTITIES.
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program
Ŭ	services?
	If "Yes," describe these changes on Schedule O.
1	Describe the organization's program service accomplishments for each of its three largest program services, as measured by
-	expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others,
	the total expenses, and revenue, if any, for each program service reported.
	the total expenses, and revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$including grants of \$) (Revenue \$) (Revenue \$)
	THE ORGANIZATION ADMINISTERS NUMEROUS PROGRAMS IN SUPPORT OF THE
	UNIVERSITY AT BUFFALO, STATE UNIVERSITY OF NEW YORK TO SUPPORT ITS
	EDUCATIONAL MISSION. THESE PROGRAMS INCLUDE CONTINUING EDUCATION,
	CENTER FOR THE ARTS, AND STUDENT ORIENTATION.
4b	(Code:) (Expenses \$10,247,071including grants of \$) (Revenue \$9,450,234)
	THE FACULTY PRACTICE PLAN INCLUDES MORE THAN 450 PHYSICIANS WHO
	ARE ALSO PROFESSORS AT THE STATE UNIVERSITY OF NEW YORK AT BUFFALO
	SCHOOL OF MEDICINE AND BIOMEDICAL SCIENCES. AS PROFESSORS THEY
	CONDUCT HANDS-ON RESEARCH AND TEACH CLASSES AT THE SCHOOL OF
	MEDICINE AND PLAY A SIGNIFICANT ROLE IN ACCOMPLISHING THE
	UNIVERSITY'S EDUCATIONAL PURPOSE. THE ORGANIZATION FURTHERS ITS
	EXEMPT PURPOSE BY PROVIDING ADMINISTRATIVE SUPPORT TO THIS
	ACTIVITY.
4c	(Code:) (Expenses \$ _{7,986,161.} including grants of \$) (Revenue \$ _{8,071,038.})
	UNIFORM DATA SYSTEM FOR MEDICAL REHABILITATION OFFERS ITS
	SUBSCRIBERS A WIDE RANGE OF SERVICES AND TOOLS THAT ENABLE THEM TO
	DOCUMENT THE SEVERITY OF PATIENT DISABILITY AND THE RESULTS OF
	MEDICAL REHABILITATION IN A UNIFORM WAY. ESTABLISHING A COMMON
	LANGUAGE PROMOTES COMMUNICATION ABOUT DISABILITY ACROSS
	DISCIPLINES AND PROVIDES A BASIS FOR COMPARISON OF REHABILITATION
	OUTCOMES. THE PROGRAM SUPPORTS BOTH IMPORTANT EDUCATION AND
	RESEARCH AND CONTRIBUTES SIGNIFICANTLY TO THE EXEMPT PURPOSES OF
	BOTH THE ORGANIZATION AND THE STATE UNIVERSITY OF NEW YORK AT
	BUFFALO.
4d	Other program services (Describe in Schedule O.)
ru	(Expenses \$ including grants of \$) (Revenue \$)
10	Total program service expenses \blacktriangleright 69,155,689.

V 13-7.15

UB FOUNDATION ACTIVITIES, INC.

Form 9	90 (2013)		F	Page 3
Part	V Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
	candidates for public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,			
	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,			
	Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			
	complete Schedule D, Part III	8	Х	
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a			
	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or			
	debt negotiation services? If "Yes," complete Schedule D, Part IV	9	X	
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted			
	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
	VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"		v	
	complete Schedule D, Part VI	11a	Х	
D	Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more	446		v
_	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more	11c		Х
h	of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>			
u	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>	11d	х	
~	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	х	
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes,"			
. _ u	complete Schedule D, Parts XI and XII	12a		Х
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if			
	the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14 a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or			
	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other			
	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on			
	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			
	If "Yes," complete Schedule G, Part III	19		<u>X</u>
	Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

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Form 99	0 (2013)		F	->age 4
Part	V Checklist of Required Schedules (continued)			
			Yes	No
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	X	
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States			
	on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	X	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated	23	х	
24 0	employees? If "Yes," complete Schedule J. Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than	23	A	
24 a	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25a.	24a		х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year	240		
Ŭ	to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25 a				
	with a disgualified person during the year? If "Yes," complete Schedule L. Part I.	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payable to any			
	current or former officers, directors, trustees, key employees, highest compensated employees, or			
	disqualified persons? If so, complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III.	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions):			37
a		28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete	0.01-		v
_	Schedule L, Part IV.	28b		X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)	200		Х
20	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV.	28c 29		 X
29 30	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified	29		
30	conservation contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,			
•	Part I.	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			
	complete Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	Х	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,			
	or IV, and Part V, line 1	34	Х	
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a			
		35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,			37
• -	Part VI			X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and		37	
	19? Note, All Form 990 filers are required to complete Schedule O	58	Х	

	V Statements Regarding Other IRS Filings and Tax Compliance			Г
	Check if Schedule O contains a response or note to any line in this Part V			÷L
			Yes	
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 882 Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b	-		
	Did the organization comply with backup withholding rules for reportable payments to vendors and	1c	Х	T
	reportable gaming (gambling) winnings to prize winners? Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax		21	t
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 29			
	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	T
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)			t
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Х	T
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Х	+
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			t
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			
	account)?	4a		
b	If "Yes," enter the name of the foreign country: ►			Ī
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		
с	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		
	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods	_		1
	and services provided to the payor?	7a		-
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		-
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	7.		
	required to file Form 8282?	7c		l
	• • • • • • • • • • • • • • • • • • • •	70		ļ
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e 7f		
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		-
-	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	79 7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting			Ì
	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring			
	organization, have excess business holdings at any time during the year?	8		Ì
	Sponsoring organizations maintaining donor advised funds.			Ī
	Did the organization make any taxable distributions under section 4966?	9a		Ì
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter:			I
	Initiation fees and capital contributions included on Part VIII, line 12 [10a]			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
I	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)			1
2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b	-		
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note. See the instructions for additional information the organization must report on Schedule O.			
	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans 13b			
	Enter the amount of reserves on hand			1
с		14-		
c 4a	Did the organization receive any payments for indoor tanning services during the tax year? If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation in Schedule O</i>	14a 14b		+

Form §	UB FOUNDATION ACTIVITIES, INC. 16-137	2561		Page 6
Part	VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b belo	w, and	for a	a "No"
	response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O			tions.
	Check if Schedule O contains a response or note to any line in this Part VI			Х
Sect	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	8		
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b	8		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
_	any other officer, director, trustee, or key employee?	2		Х
3	Did the organization delegate control over management duties customarily performed by or under the direct			
•	supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint			
	one or more members of the governing body?	7a		Х
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,			
	stockholders, or persons other than the governing body?	7b		Х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
-	the year by the following:			
а	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at			
	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Х
Secti	ion B. Policies (This Section B requests information about policies not required by the Internal Revenu	e Cod	e.)	
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		Х
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,			
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give			
	rise to conflicts?	12b	Х	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"			
	describe in Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Х	
b	Other officers or key employees of the organization	15b	Х	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement			
	with a taxable entity during the year?	16a		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b		
Sect	ion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section	n 501(d	c)(3)s	only)
	available for public inspection. Indicate how you made these available. Check all that apply.			
	X Own website Another's website X Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of ir	terest	policy	y, and
	financial statements available to the public during the tax year.			
20	State the name, physical address, and telephone number of the person who possesses the books and records of	the		
	Organization: ▶ Edward P. SCHNEIDER BOX 900 BUFFALO, NY 14226-0900 716-645-3011			
JSA		Form	1 990	(2013)

Part VII	Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors
	Check if Schedule O contains a response or note to any line in this Part VII
Section A.	Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

___ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (list any	box,	unles	(C) Position neck more than one ss person is both an d a director/trustee)				(D) Reportable compensation from	(E) Reportable compensation from related	(F) Estimated amount of other
	hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
_(1)GREGORY_BAUER DIRECTOR	1.00	х						0	0	0
(2)DIANNE BENNETT	1.00									
DIRECTOR	2.00	Х						0	0	0
(3) RANDALL CLARK	1.00									
DIRECTOR	2.00	Х						0	0	0
(4)ROBERT DENNING	1.00									
CHAIR	2.00	Х		Х				0	0	0
(5)ROSS_KENZIE	1.00									
DIRECTOR	1.00	Х						0	0	0
(6)ANTHONY MARTINO	1.00									
DIRECTOR	2.00	Х						0	0	0
(7)GERALD MAZURKIEWICZ	1.00									
DIRECTOR	1.00	Х						0	0	0
(8)EILEEN_SILVERS	1.00									
DIRECTOR	2.00	Х						0	0	0
(9)LAWRENCE ZIELINSKI	1.00							_		_
DIRECTOR	2.00	X						0	0	0
(10) EDWARD P. SCHNEIDER	24.00							100 440		
EXECUTIVE DIRECTOR	36.00			Х				192,449.	0	47,744.
(11)RICHARD J. KUSTICH DIR. OF ASSETS AND REVENUES	40.00					х		140,266.	0	34,708.
(12)ELAINE C. SCHAFFER DIR. OF FINANCIAL REPORTING	40.00					Х		131,526.	0	34,708.
(13)										
(14)										

JSA

UB FOUNDATION ACTIVITIES, INC.

Page 8

-	90 (2013)													ge 8
Part	VII Section A. Officers, Directors, Tru	ustees, Ke	y En	nplo	yee	es, a	and H	lig	hest Compensat	ed Employ	lees (co	ontinued,)	
	(A) Name and title	(B) Average hours per week (list any hours for related	(C) Position (do not check more than on box, unless person is both a officer and a director/truster						(D) Reportable compensation from the	(E) Reportable compensation from related organizations		other compens		ı
		organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-		organ and re organi	ization elated	;
			-											
			_											
			_											
			_											
1b S	ub-total							►	464,241.		0	11	7,16	50.
c T d T	otal from continuation sheets to Part VII, S otal (add lines 1b and 1c)	ection A	· · ·	· ·	•••	•••	· · ·	•	464,241.		0	11'	7,16	0.50.
	otal number of individuals (including but not portable compensation from the organization		hose 24		d al	bove	e) who	o re	ceived more than	\$100,000 c	of			
	· · · · · ·											Y	′es	No
е	id the organization list any former offic mployee on line 1a? If "Yes," complete Sched	ule J for su	ch ind	livid	ual			• •			••	3		x
0	or any individual listed on line 1a, is the s rganization and related organizations gro <i>idividual</i>	eater than	\$15	50,0	00?	lf If	"Yes	s," (complete Schedu	sation from le J for s	the such	4	x	
5 D	id any person listed on line 1a receive or or services rendered to the organization? If "Ye	accrue co	mpen	sati	on f	from	n any	un	related organizati					X
	on B. Independent Contractors	es, comple		ieat	lie J	101	Such	per	son	<u></u> .		5		A
1 C	omplete this table for your five highest com ompensation from the organization. Report c ear.													
	(A) Name and business add	dress							(B) Description of se	ervices	Co	(C) mpensat	tion	
ATT	ACHMENT 1													
								F						

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization 15

Form	990	(2013)

Par	t VII	Statement of Rever Check if Schedule O co		nse or note to a	ny line in this Part V	/111		
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants and Other Similar Amounts	1a b c d e f	Federated campaigns Membership dues Fundraising events	1b 1c 1d tions) 1e ts, 1f	45,284,350. 1,866,263.				
	h	Total. Add lines 1a-1f			47,150,613.			
Program Service Revenue	2a b c d	OTHER EDUCATIONAL SERVICE FACULTY PRACTICE UNIFORM DATA SYSTEMS CONTINUING EDUCATION		Business Code 611710 621110 519100 611710	10,708,523. 9,450,234. 8,071,038. 5,314,683.	10,642,789. 9,450,234. 8,071,038. 5,314,683.	65,734.	
ogram	е	DENTAL STUDENT TRAINING		611710	3,580,954.	3,580,954.		
Prog	f g	All other program service rev Total. Add lines 2a-2f			1,991,736. 39,117,168.	1,991,736.		
	3 4 5	Investment income (includin other similar amounts) Income from investment of t Royalties	g dividends, inter ax-exempt bond p	est, and roceeds	76. 0			76.
	6a b c d	Gross rents Less: rental expenses Rental income or (loss) Net rental income or (loss			0			
	7a b	Gross amount from sales of assets other than inventory Less: cost or other basis	(i) Securities	(ii) Other	0			
enue	c d 8a	and sales expenses Gain or (loss) Net gain or (loss) Gross income from fundra events (not including \$	ising	· >	7.			7.
Other Revenue	b	of contributions reported on See Part IV, line 18 Less: direct expenses Net income or (loss) from fur	a b		0			
Ο		Gross income from gaming a See Part IV, line 19 Less: direct expenses	activities. a		0			
	с 10а	Net income or (loss) from ga Gross sales of inventor returns and allowances	aming activities	· · · · · · · •	0			
	b c	Less: cost of goods sold . Net income or (loss) from sa	b les of inventory	L	0			
		Miscellaneous Reven		Business Code	0			
	11a							
	b							
	c d	All other revenue						
	е 12	Total. Add lines 11a-11d • Total revenue. See instruction			0 86,267,864.	39,051,434.	65,734.	83.

JSA 3E1051 1.000 0231FN 1592

Part IX Statement of Functional Expenses				72561 Page 1
Section 501(c)(3) and 501(c)(4) organizations mu				
Check if Schedule O contains a resp				
<i>Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.</i>	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to governments and				
organizations in the United States. See Part IV, line 21	2,375,470.	2,375,470.		
2 Grants and other assistance to individuals in	0 110 465	0 110 465		
the United States. See Part IV, line 22	8,119,467.	8,119,467.		
3 Grants and other assistance to governments,				
organizations, and individuals outside the United States. See Part IV, lines 15 and 16	0			
4 Benefits paid to or for members	0			
5 Compensation of current officers, directors,	0			
trustees, and key employees	240,698.		240,698.	
6 Compensation not included above, to disqualified				
persons (as defined under section 4958(f)(1)) and				
persons described in section 4958(c)(3)(B)	0			
7 Other salaries and wages	1,351,089.		1,351,089.	
8 Pension plan accruals and contributions (include section				
401(k) and 403(b) employer contributions)	87,678.		87,678.	
9 Other employee benefits	343,611.		343,611.	
10 Payroll taxes	104,480.		104,480.	
11 Fees for services (non-employees):				
a Management	0			
b Legal	275,223.	165,041.	110,182.	
c Accounting	229,575.	500.	229,075.	
d Lobbying	255.	255.		
e Professional fundraising services. See Part IV, line 17	0	141 040		1 (
f Investment management fees	141,850.	141,840.		10
g Other. (If line 11g amount exceeds 10% of line 25, column	9,710,209.	9,559,459.	21,707.	129,043
(A) amount, list line 11g expenses on Schedule O.)	406,923.	385,673.	21,707.	21,250
12 Advertising and promotion 13 Office expenses	4,754,446.	4,333,375.	82,350.	338,721
14 Information technology	319,844.	309,182.	2,268.	8,394
15 Royalties	0	,		-,
16 Occupancy	1,037,261.	775,653.	125,647.	135,961
17 Travel	3,958,901.	3,624,879.	4,699.	329,323
18 Payments of travel or entertainment expenses				
for any federal, state, or local public officials	0			
19 Conferences, conventions, and meetings	3,514,121.	3,083,648.	13,633.	416,840
20 Interest	0			
21 Payments to affiliates	0			
22 Depreciation, depletion, and amortization	209,623.		209,623.	
23 Insurance	129,707.	65,876.	61,063.	2,768
24 Other expenses. Itemize expenses not covered				
above (List miscellaneous expenses in line 24e. If				
line 24e amount exceeds 10% of line 25, column				
(A) amount, list line 24e expenses on Schedule O.)		22.150.515		
a SALARY EXPENSE -NON EMPLOYEE	38,848,607.	33,170,717.	0.000	5,677,890
bOTHER_EXPENSE	1,798,938.	1,735,294.	9,863.	53,781
cMATERIALS	1,317,803.	1,309,360.	1,025.	7,418
d				
e All other expenses	79,275,779.	69,155,689.	2,998,691.	7,121,399
25 Total functional expenses. Add lines 1 through 24e 26 Joint costs. Complete this line only if the	19,410,119.	09,100,009.	4,990,091.	1,141,399
organization reported in column (B) joint costs				
from a combined educational campaign and fundraising solicitation. Check here ► if				
following SOP 98-2 (ASC 958-720)	0			

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Form 990 (2013)

Pa	rt X	Balance Sheet			
		Check if Schedule O contains a response or note to any line in this F	Part X		
			(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	0	1	0
	2	Savings and temporary cash investments	0	2	C
	3	Pledges and grants receivable, net	0	3	C
	4	Accounts receivable, net	612,410.	4	883,598.
	5	Loans and other receivables from current and former officers, directors,			
		trustees, key employees, and highest compensated employees.			
		Complete Part II of Schedule L Loans and other receivables from other disqualified persons (as defined under section	0	5	(
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary			
ssets		organizations (see instructions). Complete Part II of Schedule L		•	(
set	7	Notes and loans receivable, net		7	148,617.
As	8	Inventories for sale or use		8	(
	9	Prepaid expenses and deferred charges	18,856.	9	9,438.
	10 a	Land, buildings, and equipment: cost or			
		other basis. Complete Part VI of Schedule D 10a 2,616,061.			
		Less: accumulated depreciation 10b 1,980,945.			635,116.
	11	Investments - publicly traded securities		11	0
	12	Investments - other securities. See Part IV, line 11		12	0
	13	Investments - program-related. See Part IV, line 11		13	0
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11			126,354,463.
	16	Total assets. Add lines 1 through 15 (must equal line 34)		16	128,031,232.
	17	Accounts payable and accrued expenses		17	10,661,494.
	18	Grants payable	0	18 19	(
	19 20	Deferred revenue	0	20	
	20 21	Tax-exempt bond liabilities Escrow or custodial account liability. Complete Part IV of Schedule D	951,694.	-	740,175.
Liabilities	21	Loans and other payables to current and former officers, directors,	JJ1,0J4.	21	/40,1/5.
bili	22	trustees, key employees, highest compensated employees, and			
Lia		disqualified persons. Complete Part II of Schedule L		22	ſ
	23	Secured mortgages and notes payable to unrelated third parties		23	(
	24	Unsecured notes and loans payable to unrelated third parties		-	5,789,563.
	25	Other liabilities (including federal income tax, payables to related third			0,,00,,000
		parties, and other liabilities not included on lines 17-24). Complete Part X			
		of Schedule D		25	5,786,580.
	26	Total liabilities. Add lines 17 through 25	40,782,346.	26	22,977,812.
es		Organizations that follow SFAS 117 (ASC 958), check here ► X and complete lines 27 through 29, and lines 33 and 34.			
anc	27	Unrestricted net assets	98,061,335.	27	105,053,420.
Bal	28	Temporarily restricted net assets	0	28	0
pd	29	Permanently restricted net assets	0	29	C
Assets or Fund Balances		Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 30 through 34.			
ţs	30	Capital stock or trust principal, or current funds		30	
sse	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
ťÀ	32	Retained earnings, endowment, accumulated income, or other funds		32	
Net	33	Total net assets or fund balances		33	105,053,420.
	34	Total liabilities and net assets/fund balances	138,843,681.	34	128,031,232.
					Form 990 (2013)

Form 990 (2013)

UΒ	FOUNDATION	ACTIVITIES,	INC.
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Form 99	90 (2013)				Pa	ge 12
Part	XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					
1	Total revenue (must equal Part VIII, column (A), line 12)	1	8	6,2	67,8	364.
2	Total expenses (must equal Part IX, column (A), line 25)	2				779.
3	Revenue less expenses. Subtract line 2 from line 1	3)85.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	9	8,0	61,3	335.
5	Net unrealized gains (losses) on investments	5				0
6	Donated services and use of facilities	6				0
7	Investment expenses	7				0
8	Prior period adjustments	8				0
9	Other changes in net assets or fund balances (explain in Schedule O)	9				0
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line					
	33, column (B))	10	10	5,0	53,4	120.
Part						
	Check if Schedule O contains a response or note to any line in this Part XII		• • •	• • •		
					Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		-			
	If the organization changed its method of accounting from a prior year or checked "Other," ex	kplain i	in			
_	Schedule O.					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were com	piled o	or			
	reviewed on a separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?		•• ⊢	2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audit	ed on	a			
	separate basis, consolidated basis, or both:					
	Separate basis X Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for overs	-		•	37	
	of the audit, review, or compilation of its financial statements and selection of an independent accourt		-	2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, e	xplain i	in			
	Schedule O.					
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set	forth i		•		v
-	the Single Audit Act and OMB Circular A-133?		•• ⊢	3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not und			2 L		
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such au	JITS.		3b		

Form **990** (2013)

SCHEDULE A

(Form	990	or	990-EZ)
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Public Charity Status and Public Support

the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

		t of the Treasury /enue Service	►inf	ormation about Sch	► Attach to Form 990 edule A (Form 990 or 990-E	or Fori EZ) and	m 990-l its inst	EZ. tructions	is at wv	vw.irs.go	ov/form9	90.	Open to Inspec	
Nam	e of t	he organization								Emplo	yer iden	tificati	on numb	per
UB	FOU	NDATION AC	TIVI	ITIES, INC.							16	-137	2561	
Par	't I	Reason for	Pub	lic Charity Status	s (All organizations mu	ist con	nplete	this pa	art.) Se	e instru	uctions			
The	orga	nization is not	a priv	ate foundation bec	cause it is: (For lines 1 th	rough	11, che	eck only	one bo	x.)				
1		A church, con	ventio	on of churches, or	association of churches	describ	ed in s	ection	170(b)(1)(A)(i)	-			
2		A school desc	cribed	l in section 170(b)	(1)(A)(ii). (Attach Schedul	e E.)								
3		A hospital or a	a coo	perative hospital s	ervice organization descri	ibed in	sectio	n 170(b)(1)(A)	(iii).				
4		A medical re	searc	h organization op	erated in conjunction wi	ith a h	nospita	l descr	ibed in	sectio	n 170(k)(1)(A)(iii). 🛛	Enter the
		hospital's nam												
5		An organizati	on op	perated for the ber	nefit of a college or univ	ersity	owned	l or ope	erated b	oy a go	vernme	ntal ı	unit des	scribed in
		section 170(b	o)(1)(A	A)(iv). (Complete P	art II.)									
6				-	or governmental unit des									
7	Х	-		-	es a substantial part of it	s supp	ort fro	m a go	vernme	ental un	nit or fro	om th	e gene	ral public
_					(Complete Part II.)									
8					on 170(b)(1)(A)(vi). (Com									
9		-		-	es: (1) more than 331/3%									-
		-			exempt functions - subj			-						
			-		ome and unrelated busi						1 511	lax)		JSINESSES
10			-		e 30, 1975. See section ted exclusively to test for			-		-	`			
11		-	-		rated exclusively to test for		-				-	ort	o carry	out the
••		-		-	pported organizations de			-					-	
				• •	es the type of supporting				. , .	,		• • •	. ,	
		a Type			c Type III-Function									egrated
е					e organization is not con	-	-			•••			•	•
				-	other than one or more			-	-	-			-	-
		or section 509	9(a)(2	2).		-			-					
f		If the organiz	zation	received a writte	n determination from th	e IRS	that it	is a T	уре I, Т	ype II,	or Typ	e III s	support	ing
		organization,	check	this box										
g		Since August	17, 2	006, has the organ	nization accepted any gift	t or co	ntributi	on from	n any of	the				
		following pers	sons?											
		.,		•	tly controls, either alone	•		•		escribe	d in (ii)	and		Yes No
					the supported organization	on?							11g(i)	
					scribed in (i) above?								11g(ii)	
					on described in (i) or (ii) a								11g(iii)	
n	(D) N I			-	ut the supported organiza	T						<i>(</i>)		
		ame of supported organization	J	(ii) EIN	(iii) Type of organization (described on lines 1-9	organia	ls the zation in		ou notify		ls the zation in	(VII)	Amount o suppc	f monetary ort
		C C			above or IRC section	yourgo	listed in overning) of your		rganized			
					(see instructions))	docu Yes	ment?	Yes	No	Yes	U.S.? No			
						103		103		103				
(A)														
(B)														
(C)														
(D)														
(5)														
(E)														
Tota	I													

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2013

OMB No. 1545-0047 2013

Complet	e i	ft

Schedule A (Form 990 or 990-EZ) 2013

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	32,885,082.	35,462,988.	52,689,975.	51,120,378.	47,150,613.	219,309,036.
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0
4	Total. Add lines 1 through 3	32,885,082.	35,462,988.	52,689,975.	51,120,378.	47,150,613.	219,309,036.
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f).						0
6	Public support. Subtract line 5 from line 4.						219,309,036.
Sec	tion B. Total Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
7	Amounts from line 4	32,885,082.	35,462,988.	52,689,975.	51,120,378.	47,150,613.	219,309,036.
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	309.	310.	933.	575.	76.	2,203.
9	Net income from unrelated business activities, whether or not the business is regularly carried on						0
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)	12,522,588.	12,303,194.	7,535,223.	4,693,785.		37,054,790.
11	Total support. Add lines 7 through 10						256,366,029.
12	Gross receipts from related activities, etc. (s	see instructions) .				12	186,362,544.
13	First five years. If the Form 990 is f organization, check this box and stop here						
Sec	tion C. Computation of Public Sup	port Percenta	ge				
14	Public support percentage for 2013 (li	ne 6, column (f)) divided by line	11, column (f))		14	85.55%
15	Public support percentage from 2012						%
16a	331/3% support test - 2013. If the o	-					
	this box and stop here. The organization						
b	331/3% support test - 2012. If the c						
	check this box and stop here. The organization	-					
17a	10%-facts-and-circumstances test - 2	-	•				
	10% or more, and if the organization						•
	Part IV how the organization meets t			-	-		upported
	organization						▶□
b	10%-facts-and-circumstances test - 2						
	15 is 10% or more, and if the orga						-
	Explain in Part IV how the organizati				-	-	
4.6	supported organization						
18	Private foundation. If the organization						
	instructions						<u></u> ►∟

Schedule A (Form 990 or 990-EZ) 2013

Schedule A (Form 990 or 990-EZ) 2013	Page 3
Part III	Support Schedule for Organizations Described in Section 509(a)(2)	
	(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II.	
	If the organization fails to qualify under the tests listed below, please complete Part II.)	

Sec	Section A. Public Support									
Caler	ndar year (or fiscal year beginning in) 🕨	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total			
1	Gifts, grants, contributions, and membership fees									
	received. (Do not include any "unusual grants.")									
2	Gross receipts from admissions, merchandise									
	sold or services performed, or facilities									
	furnished in any activity that is related to the									
	organization's tax-exempt purpose									
3	Gross receipts from activities that are not an									
	unrelated trade or business under section 513									
4	Tax revenues levied for the									
	organization's benefit and either paid									
	to or expended on its behalf									
5	The value of services or facilities									
	furnished by a governmental unit to the									
	organization without charge									
6	Total. Add lines 1 through 5									
7a	Amounts included on lines 1, 2, and 3									
	received from disqualified persons									
b	Amounts included on lines 2 and 3 received from other than disgualified									
	persons that exceed the greater of \$5,000									
	or 1% of the amount on line 13 for the year									
С	Add lines 7a and 7b									
8	Public support (Subtract line 7c from									
	line 6.)									
	tion B. Total Support	() 0000	(1) 00 (0	() 00(()	()) 00 (0	() 00 (0	(D T /)			
Caler	ndar year (or fiscal year beginning in) 🕨	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total			
9	Amounts from line 6									
10 a	Gross income from interest, dividends, payments received on securities loans,									
	rents, royalties and income from similar									
L	sources									
D	Unrelated business taxable income (less									
	section 511 taxes) from businesses									
-	acquired after June 30, 1975									
	Add lines 10a and 10b									
11	Net income from unrelated business activities not included in line 10b,									
	whether or not the business is regularly									
	carried on									
12	Other income. Do not include gain or									
	loss from the sale of capital assets									
13	(Explain in Part IV.) Total support. (Add lines 9, 10c, 11,									
15	and 12.)									
14	First five years. If the Form 990 is for	the organization	n's first second	third fourth or	fifth tax vear a	s a section 501	(c)(3)			
14	organization, check this box and stop here	-			-					
Sec	tion C. Computation of Public Sur									
15	Public support percentage for 2013 (line 8			nn (f))		15	%			
16	Public support percentage from 2012 Sche					16	%			
Sec	tion D. Computation of Investme									
17	Investment income percentage for 2013 (li			3, column (f))		17	%			
18	Investment income percentage from 2012					18	%			
19 a	331/3% support tests - 2013. If the or					e than 331/3%,	and line			
	17 is not more than 331/3%, check th									
b	331/3% support tests - 2012. If the orga	-	-							
	line 18 is not more than 331/3%, check	this box and s	t op here. The or	ganization qualifi	es as a publicly	supported organi	zation 🕨 📃			
20	Private foundation. If the organization	did not check	a box on line '	14, 19a, or 19b	o, check this bo	ox and see instr	uctions 🕨 📃			
JSA 3E122										

Schedule A (Form 990 or 990-EZ) 2013

Part IV Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

Schedu	le B
(Form 990,	990-EZ,

or 990-PF) Department of the Treasury Internal Revenue Service

Schedule of Contributors

OMB No. 1545-0047

Attach to Form 990, Form 990-EZ, or Form 990-PF.
 Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990.

2013

Name of the organization

UB FOUNDATION ACTIVITIES, INC.

16-1372561

Employer identification number

Organization type (check one):

Filers of:	Section:
Form 990 or 990-EZ	X 501(c)(³) (enter number) organization
	4947(a)(1) nonexempt charitable trust not treated as a private foundation
	527 political organization
Form 990-PF	501(c)(3) exempt private foundation
	4947(a)(1) nonexempt charitable trust treated as a private foundation
	501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**. **Note.** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II.

Special Rules

For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3 % support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use *exclusively* for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.

For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use *exclusively* for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Do not complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions of \$5,000 or more during the year

Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF.

Name of organization UB FOUNDATION ACTIVITIES, INC.

Employer identification number 16-1372561

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
- 1		\$ 45,264,844.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
- ² 		\$ 1,109,508.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		 \$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Schedule B (Form 990, 990-EZ, or 990-PF) (2013)

Name of organization UB FOUNDATION ACTIVITIES, INC.

Employer identification number 16-1372561

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		 \$	

Schedule B (Form 990, 990-EZ, or 990-PF) (2013)

	(Form 990, 990-EZ, or 990-PF) (2013)			Page 4			
Name of o	rganization UB FOUNDATION ACTIVITI	ES, INC.		Employer identification number			
Part III	<i>Exclusively</i> religious, charitable, etc., individual contributions to section 501(c)(7), (8), or (10) organizations that total more than \$1,000 for the year. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of <i>exclusively</i> religious, charitable, etc.,						
	contributions of \$1,000 or less for th	e year. (Enter this in	formation once. S	ee instructions.) ► \$			
(a) No	Use duplicate copies of Part III if addit	ional space is neede	ed.				
(a) No. from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held			
	(e) Transfer of gift						
	Transferee's name, address, a	nd ZIP + 4	Relatio	nship of transferor to transferee			
(a) No. from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held			
		(e) Transf	er of gift				
	(e) Transfer of gift						
	Transferee's name, address, a	nd ZIP + 4	Relatio	nship of transferor to transferee			
(a) No. from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held			
		(e) Transf	er of gift				
	Transferee's name, address, a	nd ZIP + 4	Relatio	nship of transferor to transferee			
(a) No. from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held			
		(e) Transf	er of gift				
	Transferee's name, address, a	nd ZIP + 4	Relatio	nship of transferor to transferee			
				Schedule B (Form 990, 990-EZ, or 990-PF) (2013			
21				Generate B (Forth 390, 390-EZ, OF 390-PF) (2013			

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(For	m 990 or 990-EZ)					2013
			rganizations Exempt From Incom		• •	
	rtment of the Treasury al Revenue Service				to Form 990 or Form 990-E2 ; (Form 990 or 990-EZ) and i form990.	
lf the	organization answer	ed "Yes,"	to Form 990, Part IV, line 3, or Form	990-EZ, Part V, line 46	6 (Political Campaign Activitie	s), then
٠	Section 501(c)(3) orga	anizations:	Complete Parts I-A and B. Do not compl	ete Part I-C.		
			on 501(c)(3)) organizations: Complete F	Parts I-A and C below.	Do not complete Part I-B.	
	Section 527 organizati					
			to Form 990, Part IV, line 4, or Form			
	()() U		that have filed Form 5768 (election un	())		
			that have NOT filed Form 5768 (election	· · ·	,, 1	
	•		to Form 990, Part IV, line 5 (Proxy Ta	ax) or Form 990-EZ, Pa	rt V, line 35c (Proxy Tax), the	n
	Section 501(c)(4), (5), of organization	, or (6) org	anizations: Complete Part III.		Employer identific	ation number
	C C	n = 1 7 = m = = =				
	FOUNDATION ACT		brganization is exempt under	soction 501(c) or	16-1372	
1			organization's direct and indirect p			241011.
2				1 0		
2						
3	volunteer nours				· · · · · · · · · · · · · · · · · · ·	
Par	t I-B Complete	e if the c	organization is exempt under s	section 501(c)(3).		
1			cise tax incurred by the organizatio		5 ▶\$	
2	Enter the amount o	of any exc	cise tax incurred by organization m	anagers under secti	on 4955 ►\$	
3			a section 4955 tax, did it file Form			
-						
	If "Yes," describe in					
-			organization is exempt under	section 501(c), ex	cept section 501(c)(3).	
1			expended by the filing organization			
	activities				▶\$	
2	527 exempt function	on activiti	ng organization's funds contributed es		▶\$	
3			enditures. Add lines 1 and 2. En			
4			e Form 1120-POL for this year?			
5	organization made the amount of polit	payment tical cont	and employer identification numb s. For each organization listed, en tributions received that were prom	ter the amount paid ptly and directly de	d from the filing organiza livered to a separate poli	tion's funds. Also enter tical organization, such
	as a separate segre	egated fur	nd or a political action committee (I	PAC). If additional sp	ace is needed, provide in	formation in Part IV.
	(a) Name		(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0
(1)						
(2)						
(3)						
(4)						
(5)						
(6)						
For F	Paperwork Reduction	Act Notic	e, see the Instructions for Form 990 or	990-EZ.	Schedule	C (Form 990 or 990-EZ) 2013

Political Campaign and Lobbying Activities

SCHEDULE C

(Form 990 or 990-EZ)

OMB No. 1545-0047

_	,	MDATION ACTIVITIES, INC.	10 1	
Pa	art II-A Complete if the organizati section 501(h)).	on is exempt under section 501(c)(3) and	filed Form 5768 (elec	tion under
Α		n belongs to an affiliated group (and list in Pa enses, and share of excess lobbying expension		oup member's
в	Check ► if the filing organization	n checked box A and "limited control" provisi	ons apply.	
	Limits on Lob	bying Expenditures	(a) Filing	(b) Affiliated
	(The term "expenditures" m	eans amounts paid or incurred.)	organization's totals	group totals
1 a	Total lobbying expenditures to influen	ce public opinion (grass roots lobbying)		
k	Total lobbying expenditures to influen	ce a legislative body (direct lobbying)		
C	Total lobbying expenditures (add lines	a and 1b)		
C				
e		add lines 1c and 1d)		
f	Lobbying nontaxable amount. Enter	the amount from the following table in both		
	columns.			
	If the amount on line 1e, column (a) or (b) is	The lobbying nontaxable amount is:		
	Not over \$500,000	20% of the amount on line 1e.		
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.		
	Over \$17,000,000	\$1,000,000.		
ç		,		
ł				
i	Subtract line 1f from line 1c. If zero or	· · · · · · · · · · · · · · · · · · ·		
j	If there is an amount other than ze	ro on either line 1h or line 1i, did the organiz	zation file Form 4720	
	reporting section 4911 tax for this yea	r?		Yes No

4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

Lobbying Expenditures During 4-Year Averaging Period						
	Calendar year (or fiscal year beginning in) (a) 2010 (b) 2011 (c) 2012 (d) 2013 (e) To				(e) Total	
2a	Lobbying nontaxable amount					
b	Lobbying ceiling amount (150% of line 2a, column (e))					
с	Total lobbying expenditures					
d	Grassroots nontaxable amount					
е	Grassroots ceiling amount (150% of line 2d, column (e))					
f	Grassroots lobbying expenditures					

Schedule C (Form 990 or 990-EZ) 2013

Schedule C	(Form	990 or	990-EZ	2013

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For	For each "Veal" reaponed to lines to through the below provide in Part IV a detailed			(b)			
	each "Yes," response to lines 1a through 1i below, provide in Part IV a detailed cription of the lobbying activity.	Yes	No		Amo	ount	
1	During the year, did the filing organization attempt to influence foreign, national, state or local						
	legislation, including any attempt to influence public opinion on a legislative matter or						
•	referendum, through the use of: Volunteers?		v				
a b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		X X				
c	Media advertisements?		X				
d	Mailings to members, legislators, or the public?		Х				
е	Publications, or published or broadcast statements?		Х				
f	Stands to other organizations for lobbying purposes:		Х	<u> </u>			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		X	<u> </u>			
h :	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?	v	X				255
i j	Other activities? Total. Add lines 1c through 1i	X					255 255
ј 2 а	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		х				255
b	If "Yes," enter the amount of any tax incurred under section 4912						
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912						
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?		Х				
Ра	rt III-A Complete if the organization is exempt under section 501(c)(4), section 501	(c)(5)	, or s	ectio	n		
	501(c)(6).						
4	Ware substantially all (00% or mare) dues reseived hands dustible by members?					Yes	No
1 2	Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less?						
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?	• • •					<u> </u>
Ра	rt III-B Complete if the organization is exempt under section 501(c)(4), section 501						<u> </u>
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No,"					e 3, is	
	answered "Yes."						
1	Dues, assessments and similar amounts from members			1			
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amou	unts	of				
_	political expenses for which the section 527(f) tax was paid).			2-			
a b	Current year			2a 2b			
c	Carryover from last year Total	• • •		20 2c			
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) du	es		3			
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion	-					
	excess does the organization agree to carryover to the reasonable estimate of nondeductible le	obbyir	ng				
	and political expenditure next year?			4			
5	Taxable amount of lobbying and political expenditures (see instructions)			5			
	rt IV Supplemental Information <i>v</i> ide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated	aroup	liot) · F		line	2. 000	
	II-B, line 1. Also, complete this part for any additional information.	group	пы), г	ant II-A	₹, iine	z, and	1
DES	SCRIPTION OF LOBBYING ACTIVITY						
PA	T II-B						
		LOLIC					
	FOUNDATION ACTIVITIES, INC. MAKES MEMBERSHIP DUES PAYMENTS TO VAR	LOUS					
OR	GANIZATIONS, A PORTION OF THOSE PAYMENTS ARE DEDICATED TO LOBBYING						
ACT	TIVITIES.						

Part IV Supplemental Information (continued)

SCHEE	DULE	D
(Form	990)	

Supplemental Financial Statements ► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

2013

OMB No. 1545-0047

	artment of the Treasury		Attach to Form 990.			Open to Publ	IC
	nal Revenue Service	Information about Schedule	D (Form 990) and its ins	tructions is at www		Inspection	
	e of the organization				Employer identific		
		TIVITIES, INC.			16-13725	61	
Pa		ons Maintaining Donor Advis f the organization answered ""			Accounts.		
			(a) Donor advis	ed funds	(b) Funds and	d other accounts	
1	Total number at er	nd of year					
2		utions to (during year)					
3		from (during year)					
4		t end of year					
5		on inform all donors and donor	advisors in writing that	the assets held i	in donor advised		
	-	nization's property, subject to the	-			Yes N	١o
6	-	on inform all grantees, donors, ar	-	-			
	-	purposes and not for the benefi					
		issible private benefit?			• • •	Yes N	٥V
Pa		on Easements. Complete if the					
1	Purpose(s) of con	servation easements held by the	organization (check all	that apply).			
	Preservation	of land for public use (e.g., recre	eation or education)	Preservation	n of an historically in	nportant land area	1
	Protection of	natural habitat		Preservation	of a certified histor	ric structure	
	Preservation	of open space					
2	Complete lines 2a	through 2d if the organization he	eld a qualified conserva	ation contribution	in the form of a cor	nservation	
	easement on the l	ast day of the tax year.					
					Held at the	End of the Tax Ye	ar
а	Total number of co	onservation easements			_ 2a		
b	Total acreage rest	ricted by conservation easements	3		_ 2b		
С	Number of conser	vation easements on a certified	historic structure include	ed in (a)	_ 2c		
d	Number of conser	vation easements included in (c)	acquired after 8/17/06	, and not on a			
	historic structure li	sted in the National Register			2d		
3	Number of conser	vation easements modified, tran	sferred, released, extir	guished, or term	inated by the organiz	zation during the	
	tax year 🕨						
4	Number of states	where property subject to conse	rvation easement is loca	ated ►			
5	-	tion have a written policy regard			-		
	violations, and enf	orcement of the conservation ea	sements it holds?			Yes	No
6	Staff and voluntee	r hours devoted to monitoring, ir	specting, and enforcing	g conservation ea	asements during the	year	
	▶						
7	Amount of expens	es incurred in monitoring, inspec	ting, and enforcing cor	servation easem	ents during the year		
	▶\$						
8		vation easement reported on line					
_	(i) and section 170	(h)(4)(B)(ii)?					No
9		be how the organization reports					
		d include, if applicable, the text of		ganization's finar	ncial statements that	describes the	
Pa		ounting for conservation easeme		accurace or Oth	or Similar Acceta		
Гa		tions Maintaining Collections if the organization answered			ier Similar Assels)=	
1a	•	-					
Id	works of art, hist	a elected, as permitted under SF orical treasures, or other simila vide, in Part XIII, the text of the fo	ar assets held for pub potnote to its financial s	lic exhibition, ec	ducation, or researces these items	ch in furtherance	eet e of
b		n elected, as permitted under					neet
	works of art, hist	orical treasures, or other simila	ar assets held for pub				
	public service, pro	vide the following amounts relati	ng to these items:				
	(i) Revenues inclu	uded in Form 990, Part VIII, line 1 d in Form 990, Part X			▶\$		
2	If the organization	n received or held works of a	rt, historical treasures,	or other similar	r assets for financi	al gain, provide	the
		required to be reported under S					
а	Revenues included	d in Form 990, Part VIII, line 1			▶\$;	

b	Assets included in Form 990, Part X	 	
For			
JSA	-		

▶ \$

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UB FOUNDATION ACTIVITIES, INC.

	dule D (Form 990) 2013			<u> </u>								Page 2
Par	t III Organizations Maintainin	ng Collections of	f Art, Hist	orical Tr	easur	es,	or Othe	er Similar	Asse	ts (cont	inue	;d)
3	Using the organization's acquisitio collection items (check all that appl		other recor	ds, check	any of	f the	followi	ng that are	a sigr	nificant u	se o	f its
а	Public exhibition		d				program					
b	X Scholarly research		е	Other								
С	X Preservation for future gener											
4	Provide a description of the organ XIII.	ization's collection	s and expla	ain how th	ney fur	ther	the org	anization's	exemp	t purpose	e in	Part
5	During the year, did the organization assets to be sold to raise funds rath	er than to be maint	ained as pa	rt of the or	rganiza	ation'	s collect	ion?	[Yes		No
Par	t IV Escrow and Custodial Ar or reported an amount or			ne organiz	zation	ansv	wered "	Yes" to Fo	rm 99	0, Part I\	/, lin	ıe 9,
1a	Is the organization an agent, trusted			-					Г	Vee	X	No
h	included on Form 990, Part X? If "Yes," explain the arrangement in	Part XIII and comp	lete the foll	owing tabl	۵.	• • •	• • • •		• • L	Yes	Λ	JNO
~				o ming tabl	U. [Am	ount			
с	Beginning balance					1c		,				
d	Additions during the year					1d						
е	Distributions during the year					1e						
f	Ending balance					1f						
	Did the organization include an am				L					X Yes		No
	If "Yes," explain the arrangement in										Х	1
	t V Endowment Funds. Com											
		(a) Current year	(b) Pric		(c) Two			(d) Three year		(e) Four y	ears l	back
1a	Beginning of year balance											
b	Contributions											
с	Net investment earnings, gains,											
	and losses											
d	Grants or scholarships											
	Other expenditures for facilities											
	and programs											
f	Administrative expenses											
g	End of year balance											
2	Provide the estimated percentage	of the current year	end balance	(line 1g, d	column	(a))	held as:					
а	Board designated or quasi-endown					(//						
b	Permanent endowment	~~~~~~										
С	Temporarily restricted endowment	▶ %										
	The percentages in lines 2a, 2b, an	d 2c should equal 1	00%.									
3a	Are there endowment funds not in	the possession of t	he organiza	tion that a	are helo	d and	d adminis	stered for th	е			
	organization by:									Y	'es	No
	(i) unrelated organizations									3a(i)		
	(ii) related organizations									3a(ii)		
b	If "Yes" to 3a(ii), are the related org									3b		
4	Describe in Part XIII the intended up	ses of the organiza	tion's endov	vment fund	ds.					·		
Par	t VI Land, Buildings, and Equi Complete if the organiza	pment.	oo" to Form	000 Do	r+ \ / }		110 50			V line	10	
	Description of property		r other basis	(b) Cost or			(c) Accu			I, III e I) Book valu		
			stment)		ner)	0.0	depre	ciation	, , ,	, 200K valu		
1a	Land	• • • •										
b	Buildings	• • • •										
С	Leasehold improvements	• • • •										
d	Equipment			2,62	16,06	1.	1,98	0,945.		63	5,1	16.
e	Other											
Tota	I. Add lines 1a through 1e. (Column	(d) must equal For	m 990, Part	X, column	(B), lin	e 10	(c).)	►		63	5,1	.16.

Schedule D (Form 990) 2013

Schedule D (F	Form 990) 2013			Page 3
Part VII	Investments - Other Securities.			
	Complete if the organization answered	"Yes" to Form 990,	Part IV, line 11b. See F	orm 990, Part X, line 12.
	(a) Description of security or category (including name of security)	(b) Book value		od of valuation: of-year market value
(1) Financia	al derivatives			
	-held equity interests			
(A)				
<u>(B)</u>				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
	n (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII	Investments - Program Related.		Dart IV line 11a Cas E	area 000 Dart V line 10
	Complete if the organization answered			
	(a) Description of investment	(b) Book value		od of valuation: of-year market value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
	n (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX	Other Assets. Complete if the organization answered	"Voc" to Form 000	Part IV line 11d See E	orm 000 Port V line 15
	· · ·	Description	, raitiv, line riu. See r	(b) Book value
(1) RECE	IVABLES FROM AFFILIATES	Description		125,927,134.
	ARTS COLLECTIONS			427,329.
(3)				127,525.
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Col	umn (b) must equal Form 990, Part X, col. (B) li	ine 15.)		126,354,463.
Part X	Other Liabilities. Complete if the organization answered line 25.	"Yes" to Form 990,	, Part IV, line 11e or 11f.	See Form 990, Part X,
1.	(a) Description of liability	(b) Book value	0	
	ral income taxes			
	BLE TO AFFILIATES	5,786,5	580	
(3)	DEL TO AFFILITATED	5,700,5		
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
	nn (b) must equal Form 990, Part X, col. (B) line 25.)	▶ 5,786,5	580.	

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Schedul	e D (Form 990) 2013		Page 4
Part	Reconciliation of Revenue per Audited Financial Statements With Revenue per Retur Complete if the organization answered "Yes" to Form 990, Part IV, line 12a.	n.	
1	Total revenue, gains, and other support per audited financial statements	1	86,267,864.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
а	Net unrealized gains on investments 2a		
b	Donated services and use of facilities 2b		
С	Recoveries of prior year grants 2c		
d	Other (Describe in Part XIII.) 2d		
е	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	86,267,864.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII.) 4b		
С	Add lines 4a and 4b	4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	86,267,864.
Part	XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Retu Complete if the organization answered "Yes" to Form 990, Part IV, line 12a.	ırn.	
1	Total expenses and losses per audited financial statements	1	79,275,779.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		19721971191
a			
b			
c			
ď	Other (Describe in Part XIII.) 2d		
e	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	79,275,779.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		19721971191
·a	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b			
	Other (Describe in Part XIII.) 4b Add lines 4a and 4b 4b	4c	
5	Total expenses. Add lines 3 and 4c. (<i>This must equal Form 990, Part I, line 18.</i>)	5	79,275,779.
	XIII Supplemental Information.		
Provid	e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional inform	art V, li nation	ne 4; Part X, line
SEE	PAGE 5		

JSA

DESCRIPTION OF ORGANIZATION'S COLLECTIONS AND HOW FURTHERS EXEMPT PURPOSE PART III, LINE 4 THE ORGANIZATION'S FINE ARTS COLLECTION CONSISTS OF RARE BOOKS AND IS

USED FOR RESEARCH AND STUDY AND IS TO BE PRESERVED FOR THE FUTURE TO FURTHER THE EDUCATION MISSION OF THE UNIVERSITY AT BUFFALO.

ESCROW AND CUSTODIAL ARRANGEMENTS

PART IV, LINE 2B

UB FOUNDATION ACTIVITIES, INC. ADMINISTERS FUNDS FOR THE UNIVERSITY AT BUFFALO'S OFFICE OF GRADUATE MEDICAL EDUCATION UNDER A PREVIOUSLY AGREED UPON AGENCY ARRANGEMENT.

FIN 48 (ASC 740) FOOTNOTE

PART X, LINE 2

THE INTERNAL REVENUE SERVICE HAS RULED THAT UB FOUNDATION ACTIVITIES, INC. IS QUALIFIED UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE AND IS, THEREFORE, GENERALLY NOT SUBJECT TO TAX ON RELATED INCOME UNDER PRESENT FEDERAL INCOME TAX LAWS, AND IS ALSO NOT A PRIVATE FOUNDATION WITHIN THE MEANING OF SECTION 509(A)(1) OR SECTION 509(A)(3) OF THE INTERNAL REVENUE CODE. UB FOUNDATION ACTIVITIES, INC. FOLLOWS THE PROVISIONS OF ASC 740, ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES, WHEREBY IT RECOGNIZES INCOME TAX POSITIONS WHEN IT IS MORE-LIKELY THAN-NOT THAT THE POSITION WILL BE SUSTAINABLE BASED ON THE MERITS OF THE POSITION. MANAGEMENT HAS CONCLUDED THAT THERE ARE NO MATERIAL UNCERTAIN TAX POSITIONS THAT NEED TO BE RECORDED AT JUNE 30, 2014. UB FOUNDATION ACTIVITIES, INC. HAS GENERATED UNRELATED BUSINESS INCOME FOR THE YEAR ENDED JUNE 30, 2014, BUT IT IS NOT MATERIAL TO THE AUDITED FINANCIAL

Schedule D (Form 990) 2013

V 13-7.15

STATEMENTS.

SCHEDULE I (Form 990)	Grants and Other Assistance to Organizations, Governments, and Individuals in the United States	-	омв №. 1545-0047 20 13
Department of the Treasury Internal Revenue Service	Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. ► Attach to Form 990. ► Information about Schedule I (Form 990) and its instructions is at <i>www.irs.gov/form990</i> .		Open to Public Inspection
Name of the organization		Employer identi	fication number
UB FOUNDATION A	CTIVITIES, INC.	16-1372	561
Part I General In	formation on Grants and Assistance		

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? Yes
2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) CONGRESS OF NEUROLOGY SURGEONS, INC.							
10 N. MARTINGALE RD SCHAUMBURG, IL 60173	52-1660107	501(C)(3)	7,500.				RESEARCH
(2) THE RESEARCH FOUNDATION FOR THE SUNY							
PO BOX 9 ALBANY, NY 12201	14-1368361	501(C)(3)	32,787.				RESEARCH
(3) UB ASSOCIATES, INC							
77 GOODELL STREET BUFFALO, NY 14203	16-1559460	501(C)(3)	457,143.				SUPPORT
(4) UNIVERSITY AT BUFFALO							
CROFTS HALL BUFFALO, NY 14260	14-6013200	GOVERNMENT	1,378,990.				SUPPORT
(5) UNIVERSITY AT BUFFALO NEUROSURGERY, INC.							
3980 SHERIDAN DRIVE AMHERST, NY 14226	16-1359213	501(C)(3)	16,000.				SUPPORT
(6) UNIVERSITY OF ILLINOIS							
1305 W GREEN STREET URBANA, IL 61801	37-6006007	501(C)(3)	7,050.				RESEARCH
(7) FNUB, INC.							
BOX 900 BUFFALO, NY 14226	16-1537468	501(C)(3)	428,851.				SUPPORT
(8) UNIVERSITY AT BUFFALO FOUNDATION INCUBATOR							
BOX 900 BUFFALO, NY 14226	16-1301210	501(C)(3)	38,582.				SUPPORT
_(9)	-						
(10)	_						
(11)	-						
(12)	-						
 2 Enter total number of section 501(c)(3) and g 3 Enter total number of other organizations lister 	overnment o	rganizations list	ed in the line 1 tab	le	•••••		
For Paperwork Reduction Act Notice, see the Inst					<u></u>		ule I (Form 990) (2013
FOR FAPERWORK REDUCTION ACT NOTICE, See the Ins		- FUIII 990.				Sched	ule I (Folill 990) (2013
JSA							

No

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III Part III can be duplicated if additional space is needed. (a) Type of grant or assistance (b) Number of (c) Amount of (d) Amount of (e) Method of valuation (book, (f) Description of non-cash assistance recipients , cash grant non-cash assistance FMV, appraisal, other) 1 SCHOLARSHIPS FOR UNIVERSITY AT BUFFALO STUDENTS 1,721 7,210,396. 2 AWARDS RELATED TO THE UNIVERSITY AT BUFFALO 573 281,319. 3 FELLOWSHIPS 209 627,752.

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

PROCEDURES FOR MONITORING USE OF GRANTS FUNDS IN U.S.

PART I, LINE 2

4

5

6

7

UB FOUNDATION ACTIVITIES, INC. PROVIDES A VARIETY OF RESTRICTED GRANTS TO

SUPPORT THE EDUCATIONAL MISSION OF THE UNIVERSITY AT BUFFALO. ALL

REQUESTS OF FUNDS ARE SUBJECT TO DETAILED REVIEW BY ORGANIZATION STAFF TO

ASSURE THAT THE USAGE OF FUNDS IS CONSISTENT WITH THE APPROPRIATE

RESTRICTIONS AND THAT THE FUNDS SUPPORT THE EDUCATIONAL PURPOSE.

Schedule I (Form 990) (2013)

SCHEDULE J (Form 990) Department of the Treasury Internal Revenue Service		For certain Officers, Dire Cor ► Complete if the organizatio ► Attach to Form	ISation Information ectors, Trustees, Key Employees, and Highest mpensated Employees n answered "Yes" to Form 990, Part IV, line 23. 990. ► See separate instructions. orm 990) and its instructions is at www.irs.gov/fo	C	VB No. 1 20 Vpen to	13	olic
	of the organization			Employer identification			
	5	ACTIVITIES, INC.		16-137256			
Part		s Regarding Compensation					
						Yes	No
1a	990, Part VII, First-cla X Travel fo		ovided any of the following to or for a person provide any relevant information regarding Housing allowance or residence for p Payments for business use of person X Health or social club dues or initiatio	these items. personal use al residence			
		onary spending account	Personal services (e.g., maid, chauffe				
b 2	If any of the or reimburse explain Did the orga	boxes on line 1a are checked, did th ment or provision of all of the ex anization require substantiation prior	ne organization follow a written policy re- penses described above? If "No," comp to reimbursing or allowing expenses	garding payment blete Part III to incurred by all	1b	X	
		-	D/Executive Director, regarding the items	checked in line			
3	Indicate which organization's related organ X Comper Indepen	CEO/Executive Director. Check all that	nization used to establish the compensatio at apply. Do not check any boxes for method e CEO/Executive Director, but explain in Pa Written employment contract X Compensation survey or study X Approval by the board or compensation	ds used by a rt III.	2	X	
4	During the ye organization of	ar, did any person listed in Form 990, I or a related organization:	Part VII, Section A, line 1a, with respect to	the filing			
а	Receive a sev	verance payment or change-of-control pa	ayment?		4a		X
b			ntal nonqualified retirement plan?		4b		X
С			ased compensation arrangement? rovide the applicable amounts for each ite		4c		X
5	For persons I	501(c)(3) and 501(c)(4) organizations isted in Form 990, Part VII, Section A, n contingent on the revenues of:	must complete lines 5-9. line 1a, did the organization pay or accrue a	ny			
а	The organizat	ion?			5a		X
b	Any related o	rganization? a 5a or 5b, describe in Part III.			5b		X
6	compensation	n contingent on the net earnings of:	line 1a, did the organization pay or accrue a	-			
а	The organizat	ion?			6a		X
b	Any related o	rganization?			6b		X
	If "Yes" to line	e 6a or 6b, describe in Part III.					
7			n A, line 1a, did the organization providescribe in Part III		7		X
8	Were any am	ounts reported in Form 990, Part VII,	, paid or accrued pursuant to a contract Regulations section 53.4958-4(a)(3)? If	that was subject			
	in Part III				8		Х
9	If "Yes" to li	ine 8, did the organization also foll	low the rebuttable presumption procedu	ire described in	9		
For Pa		ction Act Notice, see the Instructions for Fo			ule J (Fo	rm 990)) 2013

Schedule J (Form 990) 2013

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

	L	(B) Breakdown	of W-2 and/or 1099-MISC	compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	reported as deferred in prior Form 990
EDWARD P. SCHNEIDER	(i)	192,449.	Q	(28,444.	19,300.	240,193.	
1 EXECUTIVE DIRECTOR	(ii)	0	p		D	0	C	
RICHARD J. KUSTICH	(i)	140,266.	Q	(15,408.	19,300.	174,974.	
2 DIR. OF ASSETS AND REVENUES	(ii)	0	p		D	0	C	
ELAINE C. SCHAFFER	(i)	131,526.	Q	(15,408.	19,300.	166,234.	
3 DIR. OF FINANCIAL REPORTING	(ii)	0	p		b	0	C	
	(i)							
4	(ii)							
	(i)							
5	(ii)							
	(i)							
6	(ii)				+			
	(i)							
7	(ii)							
	(i)							
8	(ii)							
	(i)							
9	(ii)				+			
	(i)							
10	(ii)							
	(i)							
11	(ii)							
••	(i)							
12	(ii)							
-	(i)							
13	(ii)							
	(i)							
14	(ii)		+		+			
••	(i)							
15	(ii)		+		+			
	(i)							
16	(ii)		+		1			

Schedule J (Form 990) 2013

Schedule J (Form 990) 2013

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

RELEVANT INFORMATION REGARDING COMPENSATION BENEFITS

PART I, LINE 1A

UB FOUNDATION ACTIVITIES, INC FOLLOWS A WRITTEN POLICY REGARDING TRAVEL,

ENTERTAINMENT, GIFTS, AND MISCELLANEOUS EXPENSES.

THE ABOVE POLICY PROVIDES GUIDANCE ON THE TRAVEL EXPENDITURES FOR COMPANIONS. THE POLICY STATES THAT TRAVEL EXPENSES FOR THE SPOUSE OF A UNIVERSITY AT BUFFALO OR UNIVERSITY AT BUFFALO FOUNDATION, INC. (INCLUDING UB FOUNDATION ACTIVITIES, INC.) OFFICIAL IS GENERALLY NOT REIMBURSABLE UNLESS THE SPOUSE'S PRESENCE IS GERMANE TO THE BUSINESS PURPOSE OF THE EVENT THAT BROUGHT ABOUT THE TRAVEL.

THE ABOVE POLICY PROVIDES GUIDANCE ON MEALS AND ENTERTAINMENT AND STATES THAT SUCH EXPENDITURES ARE PERMITTED WHEN CLEARLY RELATED TO ADVANCING THE INTERESTS OF THE UNIVERSITY AT BUFFALO OR UNIVERSITY AT BUFFALO FOUNDATION, INC. (INCLUDING UB FOUNDATION ACTIVITIES, INC.) SPECIFICALLY UB FOUNDATION ACTIVITIES, INC. PAYS DUES FOR THE EXECUTIVE DIRECTOR AND UNIVERSITY PRESIDENT TO A LOCAL BUSINESS/SOCIAL CLUB. THE CLUB IS USED ENTIRELY TO CONDUCT BUSINESS OF THE UNIVERSITY AT BUFFALO OR UNIVERSITY

JSA

Schedule J (Form 990) 2013

Schedule J (Form 990) 2013

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

AT BUFFALO FOUNDATION, INC. AND AFFILIATES (INCLUDING UB FOUNDATION

ACTIVITIES, INC.)

COMPENSATION

PART II

THE INDIVIDUALS LISTED AS "HIGHEST COMPENSATED EMPLOYEES" ARE PAID BY UB FOUNDATION ACTIVITIES, INC. AND THE TAXABLE COMPENSATION FOR EACH IS REPORTED ON FORM W-2. UB FOUNDATION ACTIVITIES, INC. HAS REPORTED ITS HIGHEST COMPENSATED EMPLOYEES IN WHICH THEY HAVE DIRECTION AND CONTROL.

UB FOUNDATION ACTIVITIES, INC. ALSO PAYS COMPENSATION TO UNIVERSITY AT BUFFALO EMPLOYEES IN WHICH DIRECTION AND CONTROL IS MAINTAINED BY THE UNIVERSITY AT BUFFALO. AS SUCH, THESE INDIVIDUALS DO NOT MEET THE STATUS OF AN EMPLOYEE OF UB FOUNDATION ACTIVITIES, INC. UNDER THE COMMON LAW RULES APPLICABLE IN DETERMINING THE EMPLOYER/EMPLOYEE RELATIONSHIP.

BASED UPON THE FORM 990 DEFINITIONS OF "RELATED ORGANIZATION" THE UNIVERSITY AT BUFFALO IS ALSO NOT CONSIDERED A RELATED ORGANIZATION TO UB

FOUNDATION ACTIVITIES, INC. THE BOARD OF TRUSTEES OF UB FOUNDATION

Page 3

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

ACTIVITIES, INC. IS NOT COMPRISED OF A MAJORITY OF THE UNIVERSITY AT

BUFFALO'S BOARD OF TRUSTEES. NOR DOES THE UNIVERSITY AT BUFFALO HAVE THE

POWER TO REPLACE, APPOINT, ELECT, APPROVE/VETO THE APPOINTMENT OR

ELECTION OF, A MAJORITY OF UB FOUNDATION ACTIVITIES, INC.'S DIRECTORS OR

TRUSTEES.

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.



Internal Revenue Service Name of the organization

UB FOUNDATION ACTIVITIES, INC.

TOTAL NUMBER OF INDIVIDUALS EMPLOYED

FORM 990, PART I, LINE 5

THE NUMBER OF W-2S REPORTED IN PART I, LINE 5 REPRESENT THE NUMBER OF EMPLOYEES IN WHICH UB FOUNDATION ACTIVITIES, INC. HAS DIRECTION AND CONTROL. THE MAJORITY OF THE W-2S ISSUED BY UB FOUNDATION ACTIVITIES, INC. ARE FOR INDIVIDUALS WHO UB FOUNDATION ACTIVITIES, INC. DOES NOT HAVE DIRECTION AND CONTROL. DIRECTION AND CONTROL IS MAINTAINED BY THE UNIVERSITY AT BUFFALO AND AS SUCH THESE INDIVIDUALS DO NOT MEET THE COMMON LAW RULE OF THE EMPLOYER/EMPLOYEE RELATIONSHIP BETWEEN UB FOUNDATION ACTIVITIES, INC. AND THE INDIVIDUALS.

FORM 990 REVIEW PROCESS

FORM 990, PART VI, LINE 11B

AFTER THE FORM 990 HAS BEEN PREPARED AND COMPLETED INTERNALLY IT IS REVIEWED BY THE ORGANIZATION'S MANAGEMENT. AN EXTERNAL REVIEW OF THE FORM 990 IS THEN PERFORMED BY THE ORGANIZATION'S OUTSIDE ACCOUNTANTS (KPMG). THE ORGANIZATION'S BOARD OF DIRECTORS HAS DELEGATED THE REVIEW PROCESS TO THE AUDIT COMMITTEE OF THE UNIVERSITY AT BUFFALO FOUNDATION, INC., AN AFFILIATED ENTITY. THE FORM 990 IS DISCUSSED AT A MEETING OF THE AUDIT COMMITTEE PRIOR TO FILING THE RETURN. UPON COMPLETION OF THE AUDIT COMMITTEE'S REVIEW, THE FORM 990 IS PROVIDED TO THE FULL BOARD OF DIRECTORS PRIOR TO FILING THE RETURN WITH THE INTERNAL REVENUE SERVICE. UB FOUNDATION ACTIVITIES, INC.

Page 2

EXPLANATION OF MONITORING AND ENFORCEMENT OF CONFLICTS FORM 990, PART VI, LINE 12C

ALL DIRECTORS AND OFFICERS OF THE ORGANIZATION ARE REQUIRED TO COMPLETE A WRITTEN CONFLICT OF INTEREST DISCLOSURE STATEMENT ON AN ANNUAL BASIS. ALL DIRECTORS AND OFFICERS ARE ALSO REQUIRED TO PROVIDE ANY UPDATED INFORMATION ON POTENTIAL CONFLICTS THAT ARISE PRIOR TO THE COMPLETION OF THE DISCLOSURE STATEMENT. ALL DISCLOSURE STATEMENTS ARE REVIEWED BY THE ORGANIZATION'S MANAGEMENT AND LEGAL COUNSEL. ALL SITUATIONS THAT ARE DEEMED TO REPRESENT A CONFLICT AS DESCRIBED IN THE ORGANIZATION'S CONFLICT OF INTEREST POLICY, ARE REPORTED TO THE BOARD CHAIR. THE CONFLICTED INDIVIDUAL MUST RECUSE HIMSELF OR HERSELF DURING THE DISCUSSION OF AND VOTING ON AN ACTION THAT INVOLVES THE IDENTIFIED CONFLICT.

COMPENSATION POLICY

FORM 990, PART VI, LINE 15A

THE PROCESS FOR DETERMINING THE COMPENSATION OF UB FOUNDATION ACTIVITIES, INC.'S TOP MANAGEMENT AND KEY EMPLOYEES MEETS THE THREE REQUIREMENTS OF THE REBUTTABLE PRESUMPTION PROVISIONS UNDER TREAS. REG. SEC.53.4958-6. THE COMPENSATION ARRANGEMENT IS APPROVED IN ADVANCE BY UB FOUNDATION ACTIVITIES, INC.'S FINANCE COMMITTEE WHO IS INDEPENDENT OF MANAGEMENT AND FREE OF ANY CONFLICTS OF INTEREST THAT WOULD INTERFERE WITH THEIR EXERCISE OF INDEPENDENT JUDGMENT. IN ADDITION, THE COMPENSATION OF THE EXECUTIVE DIRECTOR IS DETERMINED AND APPROVED IN ADVANCE BY THE PRESIDENT OF THE UNIVERSITY AT BUFFALO AND CHAIR OF THE BOARD OF THE UNIVERSITY AT BUFFALO FOUNDATION, INC.

FOR TOP MANAGEMENT AND KEY EMPLOYEES, EXCEPT THE EXECUTIVE DIRECTOR, COMPARABILITY DATA WAS RELIED UPON IN DETERMINING COMPENSATION LEVEL. THE COMPARABILITY DATA INCLUDED AN ANNUAL STUDY FROM A NATIONAL EMPLOYMENT FIRM, AN ANNUAL SURVEY FROM A LOCAL ACCOUNTING FIRM, AND REVIEW OF PUBLIC DOCUMENTS OF SIMILARLY-SIZED ORGANIZATION. THE FINANCE COMMITTEE, PRESIDENT, AND BOARD CHAIR ADEQUATELY AND TIMELY DOCUMENTED THE BASIS FOR SETTING THE COMPENSATION CONCURRENTLY WITH MAKING THE DETERMINATION.

OTHER ORGANIZATION DOCUMENTS PUBLICLY AVAILABLE

FORM 990, PART VI, LINE 19

THE FINANCIAL STATEMENTS, GOVERNING DOCUMENTS, AND CONFLICT OF INTEREST POLICY ARE AVAILABLE UPON REQUEST. IN ADDITION, THE FINANCIAL STATEMENTS AND FORM 990 ARE AVAILABLE ON THE ORGANIZATION'S WEBSITE AND THE FORM 990 IS AVAILABLE AT WWW.GUIDESTAR.ORG.

COMPENSATION OF HIGHEST COMPENSATED EMPLOYEES

FORM 990, PART VII, SECTION A

THE INDIVIDUALS LISTED AS "HIGHEST COMPENSATED EMPLOYEES" ARE PAID BY UB FOUNDATION ACTIVITIES, INC. AND THE TAXABLE COMPENSATION FOR EACH IS REPORTED ON FORM W-2. UB FOUNDATION ACTIVITIES, INC. HAS REPORTED ITS HIGHEST COMPENSATED EMPLOYEES IN WHICH THEY HAVE DIRECTION AND CONTROL.

UB FOUNDATION ACTIVITIES, INC. ALSO PAYS COMPENSATION TO UNIVERSITY AT BUFFALO EMPLOYEES IN WHICH DIRECTION AND CONTROL IS MAINTAINED BY THE UNIVERSITY AT BUFFALO. AS SUCH, THESE INDIVIDUALS DO NOT MEET THE STATUS

V 13-7.15

Schedule O (Form 990 or 990-EZ) 2013					
Name of the organization	Employer identification number				
UB FOUNDATION ACTIVITIES, INC.	16-1372561				

OF AN EMPLOYEE OF UB FOUNDATION ACTIVITIES, INC. UNDER THE COMMON LAW RULES APPLICABLE IN DETERMINING THE EMPLOYER/EMPLOYEE RELATIONSHIP.

BASED UPON THE FORM 990 DEFINITIONS OF "RELATED ORGANIZATION" THE UNIVERSITY AT BUFFALO IS ALSO NOT CONSIDERED A RELATED ORGANIZATION TO UB FOUNDATION ACTIVITIES, INC. THE BOARD OF TRUSTEES OF UB FOUNDATION ACTIVITIES, INC. IS NOT COMPRISED OF A MAJORITY OF THE UNIVERSITY AT BUFFALO'S BOARD OF TRUSTEES. NOR DOES THE UNIVERSITY AT BUFFALO HAVE THE POWER TO REPLACE, APPOINT, ELECT, APPROVE/VETO THE APPOINTMENT OR ELECTION OF, A MAJORITY OF UB FOUNDATION ACTIVITIES, INC.'S DIRECTORS OR TRUSTEES.

ATTACHMENT 1

990, PART VII- COMPENSATION OF THE FIVE HIGHEST	PAID IND. CONTRACTORS	
NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
COMPUTER SOLUTIONS & SOFTWARE 4800 LYONS TECHNOLOGY PARKWAY COCONUT CREEK, FL 33073	CONSULTING	1,124,014.
RUSSELL REYNOLDS ASSOCIATES, INC 200 PARK AVENUE NEW YORK, NY 10166	BOARD ADVISORY	298,494.
JBM COMPUTERS 20 NORTH AMERICA DRIVE WEST SENECA, NY 14224	CONSULTING	216,283.
THE HARRY WALKER AGENCY, INC. 355 LEXINGTON AVENUE NEW YORK, NY 10017	SPEAKERS	212,500.
SIMHA, LLC 8383 WILSHIRE BLVD BEVERLY HILLS, CA 90211	PERFORMANCE FEE	194,000.

16-1372561

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

See separate instructions.

Department of the Treasury Internal Revenue Service

Name of the organization

UB FOUNDATION ACTIVITIES, INC.

Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

Nam	(a) ne, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) UBFA, LLC						
BOX 900	BUFFALO, NY 14226	FACIL. PROJ.	NY	0	0	UB FDN ACTIV
_(2)						
_(3)						
_(4)						
_(6)						

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of re	elated organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5 contr ent	g) 512(b)(13) rolled ity?
							Yes	No
(1) UNIVERSITY AT BUFFALO FOUNDATION	16-0865182							
BOX 900	BUFFALO, NY 14226	EDUCATION SVC	NY	501(C)(3)	7	N/A		Х
(2) UB FOUNDATION SERVICES, INC.	16-1331699							
BOX 901	BUFFALO, NY 14226	EDUCATION SVC	NY	501(C)(3)	9	N/A		Х
_(3)		-						
_(4)								
_(5)		_						
(6)		-						

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

JSA 3E1307 1.000 Schedule R (Form 990) 2013

OMB No. 1545-0047

Open to Public

Inspection

Employer identification number

16-1372561

3

Schedule R (Form 990) 2013

Page **2**

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of- year assets	(h) (i) Disproportionate atlocations? Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)		end-of- sets allocations? Code V amount in of Schedu		(j) General or managing partner?		(k) Percentage ownership
		country)					Yes	No		Yes	No		
<u>(1)</u>													
(2)													
(6)													

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percen- tage ownership	(i) Sect 512(b contro entit
								Yes
(1)								
(2)								
(3)								
(4)								
(5)								
(6)								
(7)								

UB	FOUNDATION	ACTIVITIES,	INC.

16-1372561

Schedule R (Form 990) 2013

Par	t V Transactions With Related Organizations Complete if the organization answered "Y	es" on Form 990, Pa	rt IV, line 34, 35b, or 36.				
Note	e. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No
	During the tax year, did the organization engage in any of the following transactions with one or more						
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a		Х
b	Gift, grant, or capital contribution to related organization(s)			L	1b	Х	
С	Gift, grant, or capital contribution from related organization(s)			L	1c	Х	
d	Loans or loan guarantees to or for related organization(s)			L	1d		Х
е	Loans or loan guarantees by related organization(s)				1e		Χ
f	Dividends from related organization(s)				1f		
g	Sale of assets to related organization(s)			-	1g		X
h	Purchase of assets from related organization(s)				1h		Х
i	Exchange of assets with related organization(s)				<u>1i</u>		X
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		X
					41.		Х
ĸ	Lease of facilities, equipment, or other assets from related organization(s)			•••••	1k		 X
1	Performance of services or membership or fundraising solicitations for related organization(s)			•••••	11		 X
m							
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)			••••• -	1n	X X	
0	Sharing of paid employees with related organization(s)			• • • • • •	10	X	
					4	v	
р	Reimbursement paid to related organization(s) for expenses			•••••	1p	X X	
q	Reimbursement paid by related organization(s) for expenses			••••	1q	^	
	Other transfer of each or property to related ergenization(e)				1r		х
I O	Other transfer of cash or property to related organization(s)			••••• +	11 1s	_	 X
	Other transfer of cash or property from related organization(s).				-		
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete	(b)					
	(a) Name of related organization	Transaction	(c) Amount involved	Method of	(d) deter	minin	g
		type (a-s)		amoun	t invol	ved	
(1)							
<u></u>							
(2)							
(3)							
(4)							
(5)							
<u>(</u>)							
(6)							
JSA				Schedule R (Form	990)	2013
3E1309	1.000						

Schedule R (Form 990) 2013

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) (c) Primary activity State or foreig country)		egal domicile Predominant ate or foreign income (related,		e) partners tion c)(3) ations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership	
			section 512-514)	Yes	No			Yes	No	(* 2 * 2.2.)	Yes	No	<u> </u>	
(1)	-													
(2)	-													
(3)	-													
<u>(4)</u>	_													
	-													
(6)	-													
	-													
<u>(8)</u>	-													
 	-													
(10)	_													
(11)	_													
(12)	_													
(13)	_													
(14)	-													
(15)	-													
(16)	_													

Schedule R (Form 990) 2013

Schedule R (Form 990) 2013								
Part VII	Supplemental Information							
	Complete this part to provide additional information for responses to questions on Schedule R (see							
	instructions).							